



2021/2022

GENERAL FUND

North Naples Service Delivery Area

&

**Big Corkscrew Island Service
Delivery Area**

FINAL Budget Hearing

9/21/2021

GENERAL FUND ASSIGNED RESERVES 21-22 BUDGET

Assigned Reserve Category	Budgeted Balance 9-30-21	Addition to or (use) of Reserve	Assigned Reserves Reallocated 21-22	Reserve Balance 9-30-22
Operating Reserve - 1st Quarter Expenses	\$ 9,656,625	\$ 1,291,604	\$ -	\$ 10,948,229
Health Insurance Claim Reserve	\$ 457,671	\$ 429,857	\$ -	\$ 887,528
Medical Services Reserve	\$ -	\$ 500,000	\$ -	\$ 500,000
Station / Growth Mgmt Reserve	\$ -	\$ 1,500,000	\$ -	\$ 1,500,000
Emergency Reserve	\$ 11,421,056	\$ (4,678,294)	\$ -	\$ 6,742,762
Fleet Reserve	\$ 1,100,000	\$ 510,000	\$ -	\$ 1,610,000
Station Improvement Reserve	\$ 785,000	\$ (685,000)	\$ -	\$ 100,000
TOTAL ASSIGNED RESERVES	\$ 23,420,352	\$ (1,131,833)	\$ -	\$ 22,288,519
RESERVE SUMMARY				
Addition to Operating Reserve 1st Quarter	\$ 1,291,604			
Addition to Health Insurance Claim Reserve	\$ 429,857			
Addition to Medical Services Reserve	\$ 500,000			
Addition to Station / Grown Management Reserve	\$ 1,500,000			
Reallocation/Decrease of Emergency Reserve	\$ (4,678,294)			
Addition to Fleet Reserve	\$ 510,000			
Addition to Station Improvement Reserve	\$ (685,000)			
Total Addition to Reserves 21-22	\$ (1,131,833)			

GENERAL FUND-2021-22		Amended	Estimated	Final		Budget	Variance
2021-2022 Budget		Budget 20-21	9/30/2021	Budget 21-22		Variance -- 20/21	FY 20/21 vs
		North Collier	North Collier	North Collier		vs 21/22 (\$)	FY 21/22 (%)
	Balance Forward-Assigned	\$ 19,837,479	\$ 19,837,479	\$ 23,420,352			
	Balance Forward-Unassigned	\$ -	\$ -	\$ -			
		\$ 19,837,479	\$ 19,837,479	\$ 23,420,352			
1	Collier County Ad Valorem (Per DR-420)	\$ 41,632,291	\$ 41,621,849	\$ 44,104,959	1	\$ 2,472,668	5.94%
2	C.C.-Ad Val. over 95%	\$ -	\$ 500,000	\$ -	2	\$ -	0.00%
3	Interest-General	\$ 288,000	\$ 63,000	\$ 63,000	3	\$ (225,000)	-78.13%
4	Interest-CD	\$ -	\$ -	\$ -	4	\$ -	0.00%
5	Interest-Ad Valorem	\$ 21,600	\$ 6,500	\$ 7,500	5	\$ (14,100)	-65.28%
6	Fire Watch and Spec. Event Fees	\$ 36,000	\$ 35,000	\$ 36,000	6	\$ -	0.00%
7	Occupational Lic. Fees	see line 10	\$ -	see line 10	7	\$ -	0.00%
8	Flow Test	see line 10	\$ -	see line 10	8	\$ -	0.00%
9	Hydrant Maintenance Fees	see line 10	\$ -	see line 10	9	\$ -	0.00%
10	Fire Prevention Bureau Services (Formerly lines 7, 8, 9, 11, 14, 21,27)	\$ 478,000	\$ 600,000	\$ 600,000	10	\$ 122,000	25.52%
11	Service Fees-Other	see line 10	\$ -	see line 10	11	\$ -	0.00%
12	State & Federal Grants	\$ 244,418	\$ 100,000	\$ 20,000	12	\$ (224,418)	-91.82%
13	State Revenue Sharing FF Supplemental	\$ 72,000	\$ 56,000	\$ 72,000	13	\$ -	0.00%
14	Key Boxes	see line 10	\$ -	see line 10	14	\$ -	0.00%
15	Reinspection Fees	\$ -	\$ -	\$ -	15	\$ -	0.00%
16	Rental - Cell Tower	\$ 91,056	\$ 58,000	\$ 96,456	16	\$ 5,400	5.93%
17	Station Rental-EMS	\$ 38,052	\$ 37,000	\$ 38,052	17	\$ -	0.00%
18	Other Rental	\$ 27,900	\$ 25,000	\$ 27,900	18	\$ -	0.00%
19	Donations & Grants	\$ 600	\$ 450	\$ 600	19	\$ -	0.00%
20	Disposition of Fixed Assets	\$ 6,000	\$ 730,000	\$ 12,000	20	\$ 6,000	100.00%
21	Fire Inspection Fees-Existing Bldgs.	see line 10	\$ -	see line 10	21	\$ -	0.00%
22	Misc. Revenue	\$ 24,000	\$ 500	\$ 24,000	22	\$ -	0.00%
23	Misc. Rev.-Refunds/Reimb.	\$ 36,000	\$ 35,000	\$ 36,000	23	\$ -	0.00%
24	Fire Training Center Fee (Fire Acadmies)	\$ 8,400	\$ 7,500	\$ 7,200	24	\$ (1,200)	-14.29%
25	Training Fees	\$ 10,800	\$ -	\$ 14,000	25	\$ 3,200	29.63%

GENERAL FUND-2021-22		Amended	Estimated	Final		Budget	Variance
2021-2022 Budget		Budget 20-21	9/30/2021	Budget 21-22		Variance -- 20/21	FY 20/21 vs
		North Collier	North Collier	North Collier		vs 21/22 (\$)	FY 21/22 (%)
26	Reimbursement - Overtime	\$ 12,000	\$ 13,000	\$ 6,000	26	\$ (6,000)	-50.00%
27	False/Malfunctioning Alarm Fees	see line 10	\$ -	see line 10	27	\$ -	0.00%
28	IFCD Interlocal Agreement	\$ 24,000	\$ 20,000	\$ 19,800	28	\$ (4,200)	-17.50%
29	Proceeds from Debt	\$ 1,106,574	\$ 1,106,574	\$ -		\$ (1,106,574)	-100.00%
	TOTAL INCOME	\$ 44,157,691	\$ 45,015,373	\$ 45,185,467		\$ 1,027,776	2.33%

Personnel Expenses

30	Salaries-Admin & Operations	\$ 18,344,674	\$ 17,600,000	\$ 19,155,685	30	\$ 811,011	4.42%
31	Salaries-Harmonization	\$ -	\$ -	\$ -	31	\$ -	0.00%
32	Salaries-Prevention	\$ 1,126,539	\$ 880,000	\$ 989,874	32	\$ (136,665)	-12.13%
	Salaries-Prevention (Inspection Fund)	\$ -					
33	Intentionally left blank	\$ -	\$ -		33	\$ -	0.00%
34	Salaries-Commissioners	\$ 30,000	\$ 30,000	\$ 30,000	34	\$ -	0.00%
35	On Call Pay	\$ 36,000	\$ 42,000	\$ 42,000	35	\$ 6,000	16.67%
36	Prof. Pay	\$ 300,260	\$ 330,000	\$ 323,520	36	\$ 23,260	7.75%
37	Prof. Pay-Prevention	\$ 12,000	\$ 6,000	\$ 13,440	37	\$ 1,440	12.00%
	Prof. Pay-Prevention (Inspection Fund)	\$ -					
38	Holiday (88 hrs for all sworn personnel)	\$ 483,972	\$ 450,000	\$ 469,511	38	\$ (14,461)	-2.99%
39	Overtime-Operations	\$ 411,560	\$ 650,000	\$ 471,960	39	\$ 60,400	14.68%
40	Overtime-Prevention	\$ 45,000	\$ 3,000	\$ 45,000	40	\$ -	0.00%
	Overtime- Prevention (Inspection Fund)	\$ -					
41	Overtime-Firewatch	\$ 36,000	\$ 1,000	\$ 12,000	41	\$ (24,000)	-66.67%
42	Overtime-Spec. Teams	\$ 155,602	\$ 150,000	\$ 181,797	42	\$ 26,195	16.83%
43	Overtime-Administration	\$ 36,000	\$ 50,000	\$ 42,000	43	\$ 6,000	16.67%
44	Overtime-Beach Patrol	\$ -	\$ -	\$ -	44	\$ -	0.00%
45	Overtime-Paramedic Training	\$ 44,499	\$ 250,000	\$ 63,579	45	\$ 19,080	42.88%
46	Overtime - Reimbursable	\$ 36,000	\$ 35,000	\$ 36,000	46	\$ -	0.00%
47	Overtime - Training	\$ 45,000	\$ 9,000	\$ 80,628	47	\$ 35,628	79.17%
48	Training Bonus	\$ 29,900	\$ 2,000	\$ 38,400	48	\$ 8,500	28.43%
49	Vacation Pay	\$ 180,000	\$ 100,000	\$ 180,000	49	\$ -	0.00%
50	Sick Leave Pay	\$ 778,341	\$ 750,000	\$ 833,918	50	\$ 55,577	7.14%

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2021-2022 Budget		Budget 20-21	9/30/2021	Budget 21-22		Variance -- 20/21	FY 20/21 vs
		North Collier	North Collier	North Collier		vs 21/22 (\$)	FY 21/22 (%)
51	Sick Leave-Prevention	\$ 47,798	\$ 29,000	\$ 34,760	51	\$ (13,038)	-27.28%
	Sick Leave- Prevention (Inspection Fund)	\$ -					
52	Volunteer Services	\$ -	\$ -	\$ -	52	\$ -	0.00%
53	Social Security	\$ 1,580,914	\$ 1,400,000	\$ 1,680,016	53	\$ 99,102	6.27%
54	Soc. Security-Prevention	\$ 93,279	\$ 68,000	\$ 81,827	54	\$ (11,452)	-12.28%
	Soc. Security- Prevention (Inspection Fund)	\$ -					
55	Disability Insurance	\$ 96,634	\$ 170,000	\$ 115,358	55	\$ 18,724	19.38%
56	Disability Ins.-Prevention	\$ 5,934	\$ -	\$ 5,961	56	\$ 27	0.46%
	Disability Ins- Prevention (Inspection Fund)	\$ -					
57	Life/Health Insurance	\$ 5,056,055	\$ 4,500,000	\$ 4,893,830	57	\$ (162,225)	-3.21%
58	Life/Health Ins.-Prev.	\$ 310,491	\$ 200,000	\$ 252,890	58	\$ (57,601)	-18.55%
	Life/Health Ins- Prevention (Inspection Fund)	\$ -					
	Benefits-Harmonization	\$ -	\$ -	\$ -		\$ -	0.00%
59	Life/Health Ins.-Commissioners	\$ 72,000	\$ 63,000	\$ 72,000	59	\$ -	0.00%
60	Post Employment Health Plan	\$ 10,000	\$ 500,000	\$ 10,000	60	\$ -	0.00%
61	Worker's Compensation	\$ 753,011	\$ 900,000	\$ 832,874	61	\$ 79,863	10.61%
62	Worker's Comp.-Prev.	\$ 46,242	\$ 35,000	\$ 43,039	62	\$ (3,203)	-6.93%
	Worker's Comp- Prevention (Inspection Fund)	\$ -					
63	Retirement-FRS	\$ 771,089	\$ 750,000	\$ 717,413	63	\$ (53,676)	-6.96%
64	Retirement-FRS-Prev.	\$ 43,935	\$ 20,000	\$ 46,713	64	\$ 2,778	6.32%
	Retirement-FRS- Prevention (Inspection Fund)	\$ -					
65	Retirement-175	\$ 3,020,859	\$ 2,300,000	\$ 3,437,319	65	\$ 416,460	13.79%
66	Retirement-175-Prev.	\$ 146,129	\$ 155,000	\$ 140,492	66	\$ (5,637)	-3.86%
	Retirement-175- Prevention (Inspection Fund)	\$ -					
67	Retirement-Commissioners	\$ 11,195	\$ 12,000	\$ 12,821	67	\$ 1,626	14.52%
68	Retirement - 401	\$ 990	\$ 2,500	\$ 990	68	\$ -	0.00%
69	Unemployment Insurance	\$ -	\$ -	\$ -	69	\$ -	0.00%

GENERAL FUND-2021-22		Amended	Estimated	Final		Budget	Variance
2021-2022 Budget		Budget 20-21	9/30/2021	Budget 21-22		Variance -- 20/21	FY 20/21 vs
		North Collier	North Collier	North Collier		vs 21/22 (\$)	FY 21/22 (%)
70	District Physician - Clinic Services and Employee Physicals	\$ 245,218	\$ 270,000	\$ 254,632	70	\$ 9,414	3.84%
	Employee Physicals-Prevention (Inspection Fund)	\$ -					
71	Retirement Recognition	\$ 6,000	\$ 5,000	\$ 6,000	71	\$ -	0.00%
	Total Pers. Serv.	\$ 34,449,120	\$ 32,717,500	\$ 35,648,247		\$ 1,199,127	3.48%
OPERATING EXPENSES							
80	Bldg., Liability & Auto Insurance	\$ 507,803	\$ 500,000	\$ 535,468	80	\$ 27,665	5.45%
81	Communications	\$ 38,620	\$ 190,000	\$ 286,885	81	\$ 248,265	642.84%
82	Telephone	\$ 408,500	\$ 320,000	\$ 408,500	82	\$ -	0.00%
83	Utilities	\$ 264,000	\$ 240,000	\$ 240,000	83	\$ (24,000)	-9.09%
Maintenance							
84	Vehicle Maint	\$ 504,600	\$ 360,000	\$ 606,100	84	\$ 101,500	20.11%
85	Bldg. Maint.	\$ 375,118	\$ 315,000	\$ 434,045	85	\$ 58,927	15.71%
86	Bldg. Maint-St. 10	\$ 9,550	\$ 11,000	\$ 14,650	86	\$ 5,100	53.40%
87	Bldg. Maint. BC Essential Ser	\$ -	\$ -	\$ -	87	\$ -	0.00%
88	Bldg. Maint - St. 12	\$ 13,600	\$ 6,000	\$ 9,350	88	\$ (4,250)	-31.25%
89	Bldg. Maint.-St. 40	\$ 13,350	\$ 14,000	\$ 3,950	89	\$ (9,400)	-70.41%
90	Bldg. Maint.-St. 42	\$ 7,650	\$ 4,000	\$ 8,250	90	\$ 600	7.84%
91	Bldg. Maint.-St. 43	\$ 19,100	\$ 10,000	\$ 8,100	91	\$ (11,000)	-57.59%
92	Bldg. Maint.-St. 44	\$ 9,750	\$ 10,000	\$ 12,800	92	\$ 3,050	31.28%
93	Bldg. Maint.-St. 45	\$ 30,150	\$ 38,000	\$ 40,150	93	\$ 10,000	33.17%
94	Bldg. Maint.-St. 46	\$ 6,150	\$ 5,000	\$ 10,750	94	\$ 4,600	74.80%
95	Bldg. Maint.-St. 47	\$ 4,850	\$ 9,000	\$ 4,250	95	\$ (600)	-12.37%
96	Bldg. Maint. St. 48	\$ 13,550	\$ 13,000	\$ 10,175	96	\$ (3,375)	-24.91%
97	Bldg. Maint-Essential Serv.	\$ 22,750	\$ 26,000	\$ 13,250	97	\$ (9,500)	-41.76%
Equipment Maintenance							
98	Equip.Repair & Maint.-Fire	\$ 66,060	\$ 31,000	\$ 80,000	98	\$ 13,940	21.10%
99	Equip. Maint. - SCBA	\$ 12,500	\$ 66,000	\$ 12,500	99	\$ -	0.00%
100	Equip. Maint.-Nozzle	\$ 2,500	\$ 2,000	\$ 5,000	100	\$ 2,500	100.00%
101	Computer Maintenance	\$ 842,725	\$ 700,000	\$ 850,950	101	\$ 8,225	0.98%
102	Hydrant Maintenance & Repair	\$ 75,000	\$ 30,000	\$ 150,000	102	\$ 75,000	100.00%

	GENERAL FUND-2021-22	Amended	Estimated	Final		Budget	Variance
	2021-2022 Budget	Budget 20-21	9/30/2021	Budget 21-22		Variance -- 20/21	FY 20/21 vs
		North Collier	North Collier	North Collier		vs 21/22 (\$)	FY 21/22 (%)
Supplies							
103	ALS/Emergency Medical Sup./Serv.	\$ 179,750	\$ 260,000	\$ 189,495	103	\$ 9,745	5.42%
104	Office Supplies	\$ 60,000	\$ 50,000	\$ 72,000	104	\$ 12,000	20.00%
105	Office Supplies-Prevention	\$ -	\$ 7,000	\$ -	105	\$ -	0.00%
106	Protective Gear	\$ 449,230	\$ 118,000	\$ 381,200	106	\$ (68,030)	-15.14%
107	Uniforms	\$ 151,775	\$ 115,000	\$ 127,000	107	\$ (24,775)	-16.32%
108	Hurricane/Emergency Supplies	\$ -	\$ -	\$ -	108	\$ -	0.00%
109	Station Supplies	\$ 72,000	\$ 60,000	\$ 72,800	109	\$ 800	1.11%
110	Enterprise Lease	\$ 156,200	\$ 105,000	\$ 207,110	110	\$ 50,910	32.59%
111	Office Equipment	\$ 31,000	\$ 30,000	\$ 26,000	111	\$ (5,000)	-16.13%
112	Office Equipment-Prevention	\$ -	\$ -	\$ 6,500	112	\$ 6,500	0.00%
113	Fire Equipment	\$ 296,762	\$ 145,000	\$ 366,200	113	\$ 69,438	23.40%
114	Shop Equipment & Supplies	\$ 31,800	\$ 38,000	\$ 52,500	114	\$ 20,700	65.09%
115	Warehouse/Logistics Supplies/Eq	\$ 5,000	\$ 5,000	\$ 9,800	115	\$ 4,800	96.00%
Professional & other fees							
116	Professional	\$ 663,000	\$ 310,000	\$ 645,000	116	\$ (18,000)	-2.71%
117	Property Appraiser's Fees	\$ 312,504	\$ 344,000	\$ 288,516	117	\$ (23,988)	-7.68%
118	Collector's Fees	\$ 844,645	\$ 900,000	\$ 893,099	118	\$ 48,454	5.74%
119	Auditor	\$ 65,000	\$ 70,000	\$ 60,000	119	\$ (5,000)	-7.69%
120	Intentionally Left Blank	\$ -	\$ -	\$ -	120	\$ -	0.00%
Miscellaneous							
121	Water/Sewer Fee	\$ -	\$ -	\$ -	121	\$ -	0.00%
122	Travel & Per Diem	\$ 89,250	\$ 8,000	\$ 89,450	122	\$ 200	0.22%
123	PIO/Community Outreach	\$ 27,200	\$ 20,000	\$ 76,000	123	\$ 48,800	179.41%
124	Intentionally Left Blank	\$ -	\$ -	\$ -	124	\$ -	0.00%
125	Vehicle Fuel/Oil	\$ 282,500	\$ 200,000	\$ 279,500	125	\$ (3,000)	-1.06%
126	Training and Education Courses and Programs	\$ 163,315	\$ 100,000	\$ 312,240	126	\$ 148,925	91.19%
127	Training Supplies/Equipment	\$ 42,130	\$ 15,000	\$ 26,000	127	\$ (16,130)	-38.29%
128	Miscellaneous	\$ 9,900	\$ 15,000	\$ 18,250	128	\$ 8,350	84.34%
129	Subscription/Dues	\$ 11,180	\$ 23,000	\$ 16,615	129	\$ 5,435	48.61%
130	Subscription/Dues Prev	\$ -	\$ -	\$ 5,270	130	\$ 5,270	0.00%
131	Legal Advertisements	\$ 9,600	\$ 1,000	\$ 6,000	131	\$ (3,600)	-37.50%

GENERAL FUND-2021-22		Amended	Estimated	Final		Budget	Variance
2021-2022 Budget		Budget 20-21	9/30/2021	Budget 21-22		Variance -- 20/21	FY 20/21 vs
		North Collier	North Collier	North Collier		vs 21/22 (\$)	FY 21/22 (%)
132	Dive Team	\$ 12,428	\$ 5,000	\$ 12,680	132	\$ 252	2.03%
133	Fire Prevention Materials & Supplies	\$ 21,350	\$ 11,000	\$ 27,000	133	\$ 5,650	26.46%
134	Haz Mat	\$ 20,270	\$ 13,000	\$ 21,150	134	\$ 880	4.34%
135	Technical Rescue	\$ 73,141	\$ 35,000	\$ 60,020	135	\$ (13,121)	-17.94%
136	SAR Technical Rescue Team	\$ -	\$ -	\$ 26,600	136	\$ 26,600	0.00%
137	Boat Team	\$ 14,000	\$ 4,000	\$ 15,550	137	\$ 1,550	11.07%
138	CERT Team	\$ 10,000	\$ 2,000	\$ 10,000	138	\$ -	0.00%
139	Contingencies	\$ -	\$ -	\$ -	139	\$ -	0.00%
	Total Op. Exp.	\$ 7,352,806	\$ 5,909,000	\$ 8,144,668		\$ 791,862	10.77%
	TOTAL OPERATING & PERSONNEL EXPENSES	\$ 41,801,926	\$ 38,626,500	\$ 43,792,915			
Debt Service							
140	Equipment and Apparatus Lease Principal	\$ 687,498	\$ 700,000	\$ 761,312	140	\$ 73,814	10.74%
141	Interest	\$ 99,275	\$ 80,000	\$ 83,503	141	\$ (15,772)	-15.89%
	Total Debt Service	\$ 786,773	\$ 780,000	\$ 844,815		\$ 58,042	7.38%
Capital							
160	Station Improvements & Equip.	\$ 321,190	\$ 200,000	\$ 588,170	160	\$ 266,980	83.12%
161	Fire and Rescue Equip.	\$ 159,000	\$ 120,000	\$ 130,000	161	\$ (29,000)	-18.24%
162	Protective Gear	\$ -	\$ 7,000	\$ -	162	\$ -	0.00%
163	Medical Equipment	\$ 1,378,473	\$ 1,107,000	\$ 138,000	163	\$ (1,240,473)	-89.99%
164	Communication Equip	\$ 152,433	\$ 18,000	\$ -	164	\$ (152,433)	-100.00%
165	Office Equipment	\$ -	\$ -	\$ -	165	\$ -	0.00%
166	Computers	\$ 85,000	\$ 250,000	\$ 140,000	166	\$ 55,000	64.71%
167	TRT	\$ 13,000	\$ -	\$ -	167	\$ (13,000)	-100.00%
168	Boat Team	\$ -	\$ -	\$ -	168	\$ -	0.00%
169	Training Equipment	\$ -	\$ -	\$ -	169	\$ -	0.00%
170	Vehicle Purchase	\$ 35,000	\$ 23,000	\$ 72,900	170	\$ 37,900	108.29%
171	Shop Equipment	\$ 13,000	\$ 12,000	\$ 22,000	171	\$ 9,000	69.23%
172	Logistics/Warehouse	\$ -	\$ -	\$ 8,500	172	\$ 8,500	0.00%
173	HazMat Team	\$ 7,400	\$ 9,000	\$ -	173	\$ (7,400)	-100.00%
174	Fire Apparatus	\$ 325,000	\$ 280,000	\$ 580,000	174	\$ 255,000	78.46%
175	Dive Team	\$ -	\$ -	\$ -	175	\$ -	0.00%

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2021-2022 Budget		Budget 20-21	9/30/2021	Budget 21-22		Variance -- 20/21	FY 20/21 vs
		North Collier	North Collier	North Collier		vs 21/22 (\$)	FY 21/22 (%)
176	Fire Prevention	\$ -	\$ -	\$ -	176	\$ -	0.00%
177	Community Outreach	\$ -	\$ -	\$ -	177	\$ -	0.00%
178	Land	\$ -	\$ -	\$ -	178	\$ -	0.00%
	Total Capital Outlay	\$ 2,489,496	\$ 2,026,000	\$ 1,679,570		\$ (809,926)	-32.53%
	Balance Forward-Assigned	\$ 19,837,479	\$ 19,837,479	\$ 23,420,352			
	Balance Forward-Unassigned	\$ -	\$ -	\$ -			
	BEGINNING CASH RESERVE (CARRY-FORWARD) - 10/1	\$ 19,837,479	\$ 19,837,479	\$ 23,420,352			
	(PLUS) TOTAL INCOME	\$ 44,157,692	\$ 45,015,373	\$ 45,185,467	***		
	Personnel & Operating Expenses	\$ 41,801,926	\$ 38,626,500	\$ 43,792,915			
	Debt Service	\$ 786,773	\$ 780,000	\$ 844,815			
	Capital	\$ 2,489,496	\$ 2,026,000	\$ 1,679,570			
	(LESS) TOTAL EXPENSES	\$ 45,078,195	\$ 41,432,500	\$ 46,317,300	***		
	NET INCREASE / (DECREASE) - FYE 9/30	\$ (920,503)	\$ 3,582,873	\$ (1,131,833)	***		
	(EQUALS) Ending Cash Reserve - 9/30	\$ 18,916,976	\$ 23,420,352	\$ 22,288,519			
	CUMMULATIVE RESERVES:						
	Unassigned:	\$ -	\$ -	\$ -	0%		
	Assigned Reserves:						
	Op. Reserve-First Qtr	\$ 10,450,482	\$ 9,656,625	\$ 10,948,229	49%		
	Health Insurance Claim Reserve	\$ 457,671	\$ 457,671	\$ 887,528	4%		
	Medical Services Reserve	\$ -	\$ -	\$ 500,000	2%		
	Station / Growth Management Reserve	\$ -	\$ -	\$ 1,500,000	7%		

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2021-2022 Budget	Budget 20-21	9/30/2021	Budget 21-22		Variance -- 20/21	FY 20/21 vs
	North Collier	North Collier	North Collier		vs 21/22 (\$)	FY 21/22 (%)
Emergency Reserve	\$ 6,123,822	\$ 11,421,056	\$ 6,742,762	30%		
Fleet Reserve	\$ 1,100,000	\$ 1,100,000	\$ 1,610,000	7%		
Station Improvement Reserve	\$ 785,000	\$ 785,000	\$ 100,000	0%		
	\$ 18,916,975	\$ 23,420,352	\$ 22,288,519			

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2021-2022 Budget		Budget 20-21	9/30/2021	Budget 21-22		Variance -- 20/21	FY 20/21 vs
		NN SDA	NN SDA	NN SDA		vs 21/22 (\$)	FY 21/22 (%)
	Balance Forward-Assigned	\$ 16,933,407	\$ 16,933,407	\$ 20,051,940			
	Balance Forward-Unassigned	\$ -	\$ -	\$ -			
		\$ 16,933,407	\$ 16,933,407	\$ 20,051,940			
1	Collier County Ad Valorem (Per DR-420)	\$ 34,187,222	\$ 36,227,657	\$ 35,735,586	1	\$ 1,548,364	4.53%
2	C.C.-Ad Val. over 95%	\$ -	\$ 435,200	\$ -	2	\$ -	0.00%
3	Interest-General	\$ 240,000	\$ 54,835	\$ 48,000	3	\$ (192,000)	-80.00%
4	Interest-CD	\$ -	\$ -	\$ -	4	\$ -	0.00%
5	Interest-Ad Valorem	\$ 18,000	\$ 5,658	\$ 6,000	5	\$ (12,000)	-66.67%
6	Fire Watch and Spec. Event Fees	\$ 31,334	\$ 30,464	\$ 29,308	6	\$ (2,026)	-6.47%
7	Occupational Lic. Fees	see line 10	\$ -	see line 10	7	\$ -	0.00%
8	Flow Test	see line 10	\$ -	see line 10	8	\$ -	0.00%
9	Hydrant Maintenance Fees	see line 10	\$ -	see line 10	9	\$ -	0.00%
10	Fire Prevention Bureau Services (Formerly lines 7, 8, 9, 11, 14, 21,27)	\$ 416,051	\$ 522,240	\$ 488,460	10	\$ 72,409	17.40%
11	Service Fees-Other	see line 10	\$ -	see line 10	11	\$ -	0.00%
12	State & Federal Grants	\$ 212,741	\$ 87,040	\$ 16,282	12	\$ (196,459)	-92.35%
13	State Revenue Sharing FF Supplemental	\$ 62,669	\$ 48,742	\$ 58,615	13	\$ (4,054)	-6.47%
14	Key Boxes	see line 10	\$ -	see line 10	14	\$ -	0.00%
15	Reinspection Fees	\$ -	\$ -	\$ -	15	\$ -	0.00%
16	Rental - Cell Tower	\$ 70,320	\$ 50,483	\$ 71,568	16	\$ 1,248	1.77%
17	Station Rental-EMS	\$ 33,120	\$ 32,205	\$ 30,978	17	\$ (2,142)	-6.47%
18	Other Rental	\$ 24,284	\$ 21,760	\$ 22,713	18	\$ (1,571)	-6.47%
19	Donations & Grants	\$ 522	\$ 392	\$ 488	19	\$ (34)	-6.51%
20	Disposition of Fixed Assets	\$ 5,222	\$ 635,392	\$ 9,769	20	\$ 4,547	87.07%
21	Fire Inspection Fees-Existing Bldgs.	see line 10	\$ -	see line 10	21	\$ -	0.00%
22	Misc. Revenue	\$ 20,890	\$ 435	\$ 19,538	22	\$ (1,352)	-6.47%
23	Misc. Rev.-Refunds/Reimb.	\$ 31,334	\$ 30,464	\$ 29,308	23	\$ (2,026)	-6.47%
24	Fire Training Center Fee (Fire Acadmies)	\$ 7,311	\$ 6,528	\$ 5,862	24	\$ (1,449)	-19.82%
25	Training Fees	\$ 9,400	\$ -	\$ 11,397	25	\$ 1,997	21.24%
26	Reimbursement - Overtime	\$ 10,445	\$ 11,315	\$ 4,885	26	\$ (5,560)	-53.23%

GENERAL FUND-2021-22		Amended	Estimated	Final		Budget	Variance
2021-2022 Budget		Budget 20-21	9/30/2021	Budget 21-22		Variance -- 20/21	FY 20/21 vs
		NN SDA	NN SDA	NN SDA		vs 21/22 (\$)	FY 21/22 (%)
27	False/Malfunctioning Alarm Fees	see line 10	\$ -	see line 10	27	\$ -	0.00%
28	IFCD Interlocal Agreement	\$ 24,000	\$ 17,408	\$ 19,800	28	\$ (4,200)	-17.50%
29	Proceeds from Debt	\$ 963,162	\$ 963,162	\$ -	29	\$ (963,162)	-100.00%
	TOTAL INCOME	\$ 36,368,027	\$ 39,181,380	\$ 36,608,557		\$ 240,530	0.66%
Personnel Expenses							
30	Salaries-Admin & Operations	\$ 15,967,204	\$ 15,319,040	\$ 15,594,643	30	\$ (372,561)	-2.33%
31	Salaries-Harmonization	\$ -	\$ -	\$ -	31	\$ -	0.00%
32	Salaries-Prevention	\$ 980,540	\$ 765,952	\$ 805,856	32	\$ (174,684)	-17.82%
	Salaries-Prevention (Inspection Fund)	\$ -					
33	<i>Intentionally left blank</i>	\$ -	\$ -		33	\$ -	0.00%
34	Salaries-Commissioners	\$ 26,112	\$ 26,112	\$ 24,423	34	\$ (1,689)	-6.47%
35	On Call Pay	\$ 31,334	\$ 36,557	\$ 34,192	35	\$ 2,858	9.12%
36	Prof. Pay	\$ 261,346	\$ 287,232	\$ 263,378	36	\$ 2,032	0.78%
37	Prof. Pay-Prevention	\$ 10,445	\$ 5,222	\$ 10,942	37	\$ 497	4.76%
	Prof. Pay-Prevention (Inspection Fund)	\$ -					
38	Holiday (88 hrs for all sworn personnel)	\$ 421,249	\$ 391,680	\$ 382,229	38	\$ (39,020)	-9.26%
39	Overtime-Operations	\$ 358,222	\$ 565,760	\$ 384,223	39	\$ 26,001	7.26%
40	Overtime-Prevention	\$ 39,168	\$ 2,611	\$ 36,634	40	\$ (2,534)	-6.47%
	Overtime-Prevention (Inspection Fund)	\$ -					
41	Overtime-Firewatch	\$ 31,334	\$ 870	\$ 9,769	41	\$ (21,565)	-68.82%
42	Overtime-Spec. Teams	\$ 135,436	\$ 130,560	\$ 148,001	42	\$ 12,565	9.28%
43	Overtime-Administration	\$ 31,334	\$ 43,520	\$ 34,192	43	\$ 2,858	9.12%
44	Overtime-Beach Patrol	\$ -	\$ -	\$ -	44	\$ -	0.00%
45	Overtime-Paramedic Training	\$ 38,732	\$ 217,600	\$ 51,760	45	\$ 13,028	33.64%
46	Overtime - Reimbursable	\$ 31,334	\$ 30,464	\$ 29,308	46	\$ (2,026)	-6.47%
47	Overtime - Training	\$ 39,168	\$ 7,834	\$ 65,639	47	\$ 26,471	67.58%
48	Training Bonus	\$ 26,025	\$ 1,741	\$ 31,261	48	\$ 5,236	20.12%
49	Vacation Pay	\$ 156,672	\$ 87,040	\$ 146,538	49	\$ (10,134)	-6.47%
50	Sick Leave Pay	\$ 677,468	\$ 652,800	\$ 678,893	50	\$ 1,425	0.21%
51	Sick Leave-Prevention	\$ 41,603	\$ 25,242	\$ 28,298	51	\$ (13,305)	-31.98%

GENERAL FUND-2021-22		Amended	Estimated	Final		Budget	Variance
2021-2022 Budget		Budget 20-21	9/30/2021	Budget 21-22		Variance -- 20/21	FY 20/21 vs
		NN SDA	NN SDA	NN SDA		vs 21/22 (\$)	FY 21/22 (%)
	Sick Leave- Prevention (Inspection Fund)	\$ -					
52	Volunteer Services	\$ -	\$ -	\$ -	52	\$ -	0.00%
53	Social Security	\$ 1,376,028	\$ 1,218,560	\$ 1,367,701	53	\$ (8,327)	-0.61%
54	Soc. Security-Prevention	\$ 81,190	\$ 59,187	\$ 66,615	54	\$ (14,575)	-17.95%
	Soc. Security- Prevention (Inspection Fund)	\$ -					
55	Disability Insurance	\$ 84,110	\$ 147,968	\$ 93,913	55	\$ 9,803	11.65%
56	Disability Ins.-Prevention	\$ 5,165	\$ -	\$ 4,853	56	\$ (312)	-6.04%
	Disability Ins- Prevention (Inspection Fund)	\$ -					
57	Life/Health Insurance	\$ 4,400,790	\$ 3,916,800	\$ 3,984,067	57	\$ (416,723)	-9.47%
58	Life/Health Ins.-Prev.	\$ 270,251	\$ 174,080	\$ 205,878	58	\$ (64,373)	-23.82%
	Life/Health Ins- Prevention (Inspection Fund)	\$ -					
	Benefits-Harmonization	\$ -	\$ -	\$ -		\$ -	0.00%
59	Life/Health Ins.-Commissioners	\$ 62,669	\$ 54,835	\$ 58,615	59	\$ (4,054)	-6.47%
60	Post Employment Health Plan	\$ 8,704	\$ 435,200	\$ 8,141	60	\$ (563)	-6.47%
61	Worker's Compensation	\$ 655,421	\$ 783,360	\$ 678,043	61	\$ 22,622	3.45%
62	Worker's Comp.-Prev.	\$ 40,249	\$ 30,464	\$ 35,038	62	\$ (5,211)	-12.95%
	Worker's Comp- Prevention (Inspection Fund)	\$ -					
63	Retirement-FRS	\$ 671,156	\$ 652,800	\$ 584,046	63	\$ (87,110)	-12.98%
64	Retirement-FRS-Prev.	\$ 38,241	\$ 17,408	\$ 38,029	64	\$ (212)	-0.55%
	Retirement-FRS- Prevention (Inspection Fund)	\$ -					
65	Retirement-175	\$ 2,629,356	\$ 2,001,920	\$ 2,798,321	65	\$ 168,965	6.43%
66	Retirement-175-Prev.	\$ 127,191	\$ 134,912	\$ 114,375	66	\$ (12,816)	-10.08%
	Retirement-175- Prevention (Inspection Fund)	\$ -					
67	Retirement-Commissioners	\$ 9,744	\$ 10,445	\$ 10,438	67	\$ 694	7.12%
68	Retirement - 401	\$ 862	\$ 2,176	\$ 806	68	\$ (56)	-6.50%
69	Unemployment Insurance	\$ -	\$ -	\$ -	69	\$ -	0.00%
	District Physician - Clinic Services and Employee						
70	Physicals	\$ 213,438	\$ 235,008	\$ 207,296	70	\$ (6,142)	-2.88%

GENERAL FUND-2021-22		Amended	Estimated	Final		Budget	Variance
2021-2022 Budget		Budget 20-21	9/30/2021	Budget 21-22		Variance -- 20/21	FY 20/21 vs
		NN SDA	NN SDA	NN SDA		vs 21/22 (\$)	FY 21/22 (%)
	Employee Physicals- Prevention (Inspection Fund)	\$ -					
71	Retirement Recognition	\$ 5,222	\$ 4,352	\$ 4,885	71	\$ (337)	-6.45%
	Total Pers. Serv.	\$ 29,984,513	\$ 28,477,312	\$ 29,021,239		\$ (963,274)	-3.21%
OPERATING EXPENSES							
80	Bldg., Liability & Auto Insurance	\$ 441,992	\$ 435,200	\$ 435,924	80	\$ (6,068)	-1.37%
81	Communications	\$ 33,615	\$ 165,376	\$ 233,553	81	\$ 199,938	594.79%
82	Telephone	\$ 355,558	\$ 278,528	\$ 332,560	82	\$ (22,998)	-6.47%
83	Utilities	\$ 229,786	\$ 208,896	\$ 195,384	83	\$ (34,402)	-14.97%
Maintenance							
84	Vehicle Maint	\$ 439,204	\$ 313,344	\$ 493,426	84	\$ 54,222	12.35%
85	Bldg. Maint.	\$ 326,503	\$ 274,176	\$ 353,356	85	\$ 26,853	8.22%
86	Bldg. Maint.-St. 10	\$ 8,312	\$ 9,574	\$ 11,927	86	\$ 3,615	43.49%
87	Bldg. Maint. BC Essential Ser	\$ -	\$ -	\$ -	87	\$ -	0.00%
88	Bldg. Maint - St. 12	\$ 11,837	\$ 5,222	\$ 7,612	88	\$ (4,225)	-35.69%
89	Bldg. Maint.-St. 40	\$ 11,620	\$ 12,186	\$ 3,216	89	\$ (8,404)	-72.32%
90	Bldg. Maint.-St. 42	\$ 6,659	\$ 3,482	\$ 6,716	90	\$ 57	0.86%
91	Bldg. Maint.-St. 43	\$ 16,625	\$ 8,704	\$ 6,594	91	\$ (10,031)	-60.34%
92	Bldg. Maint.-St. 44	\$ 8,486	\$ 8,704	\$ 10,420	92	\$ 1,934	22.79%
93	Bldg. Maint.-St. 45	\$ 26,243	\$ 33,075	\$ 32,686	93	\$ 6,443	24.55%
94	Bldg. Maint.-St. 46	\$ 5,353	\$ 4,352	\$ 8,752	94	\$ 3,399	63.50%
95	Bldg. Maint.-St. 47	\$ 4,221	\$ 7,834	\$ 3,460	95	\$ (761)	-18.03%
96	Bldg. Maint. St. 48	\$ 11,794	\$ 11,315	\$ 8,283	96	\$ (3,511)	-29.77%
97	Bldg. Maint-Essential Serv.	\$ 19,802	\$ 22,630	\$ 10,787	97	\$ (9,015)	-45.53%
Equipment Maintenance							
98	Equip.Repair & Maint.-Fire	\$ 57,499	\$ 26,982	\$ 65,128	98	\$ 7,629	13.27%
99	Equip. Maint. - SCBA	\$ 10,880	\$ 57,446	\$ 10,176	99	\$ (704)	-6.47%
100	Equip. Maint.-Nozzle	\$ 2,176	\$ 1,741	\$ 4,070	100	\$ 1,894	87.04%
101	Computer Maintenance	\$ 733,508	\$ 609,280	\$ 692,758	101	\$ (40,750)	-5.56%
102	Hydrant Maintenance & Repair	\$ 65,280	\$ 26,112	\$ 122,115	102	\$ 56,835	87.06%
Supplies							
103	ALS/Emergency Medical Sup./Serv.	\$ 156,454	\$ 226,304	\$ 154,268	103	\$ (2,186)	-1.40%
104	Office Supplies	\$ 52,224	\$ 43,520	\$ 58,615	104	\$ 6,391	12.24%
105	Office Supplies-Prevention	\$ -	\$ 6,093	\$ -	105	\$ -	0.00%

GENERAL FUND-2021-22		Amended	Estimated	Final		Budget	Variance
2021-2022 Budget		Budget 20-21	9/30/2021	Budget 21-22		Variance -- 20/21	FY 20/21 vs
		NN SDA	NN SDA	NN SDA		vs 21/22 (\$)	FY 21/22 (%)
106	Protective Gear	\$ 391,010	\$ 102,707	\$ 310,335	106	\$ (80,675)	-20.63%
107	Uniforms	\$ 132,105	\$ 100,096	\$ 103,391	107	\$ (28,714)	-21.74%
108	Hurricane/Emergency Supplies	\$ -	\$ -	\$ -	108	\$ -	0.00%
109	Station Supplies	\$ 62,669	\$ 52,224	\$ 59,266	109	\$ (3,403)	-5.43%
110	Enterprise Lease	\$ 135,956	\$ 91,392	\$ 168,608	110	\$ 32,652	24.02%
111	Office Equipment	\$ 26,982	\$ 26,112	\$ 21,167	111	\$ (5,815)	-21.55%
112	Office Equipment-Prevention	\$ -	\$ -	\$ 5,292	112	\$ 5,292	0.00%
113	Fire Equipment	\$ 258,302	\$ 126,208	\$ 298,123	113	\$ 39,821	15.42%
114	Shop Equipment & Supplies	\$ 27,679	\$ 33,075	\$ 42,740	114	\$ 15,061	54.41%
115	Warehouse/Logistics Supplies/Eq	\$ 4,352	\$ 4,352	\$ 7,978	115	\$ 3,626	83.32%
Professional & other fees							
116	Professional	\$ 577,075	\$ 269,824	\$ 525,094	116	\$ (51,981)	-9.01%
117	Property Appraiser's Fees	\$ 263,529	\$ 299,418	\$ 243,230	117	\$ (20,299)	-7.70%
118	Collector's Fees	\$ 689,744	\$ 783,360	\$ 720,212	118	\$ 30,468	4.42%
119	Auditor	\$ 56,576	\$ 60,928	\$ 48,846	119	\$ (7,730)	-13.66%
120	Intentionally Left Blank	\$ -	\$ -	\$ -	120	\$ -	0.00%
Miscellaneous							
121	Water/Sewer Fee	\$ -	\$ -	\$ -	121	\$ -	0.00%
122	Travel & Per Diem	\$ 77,683	\$ 6,963	\$ 72,821	122	\$ (4,862)	-6.26%
123	PIO/Community Outreach	\$ 23,675	\$ 17,408	\$ 61,872	123	\$ 38,197	161.34%
124	Intentionally Left Blank	\$ -	\$ -	\$ -	124	\$ -	0.00%
125	Vehicle Fuel/Oil	\$ 245,888	\$ 174,080	\$ 227,541	125	\$ (18,347)	-7.46%
126	Training and Education Courses and Programs	\$ 142,149	\$ 87,040	\$ 254,195	126	\$ 112,046	78.82%
127	Training Supplies/Equipment	\$ 36,670	\$ 13,056	\$ 21,167	127	\$ (15,503)	-42.28%
128	Miscellaneous	\$ 8,617	\$ 13,056	\$ 14,857	128	\$ 6,240	72.41%
129	Subscription/Dues	\$ 9,731	\$ 20,019	\$ 13,526	129	\$ 3,795	39.00%
130	Subscription/Dues Prev	\$ -	\$ -	\$ 4,290	130	\$ 4,290	0.00%
131	Legal Advertisements	\$ 8,356	\$ 870	\$ 4,885	131	\$ (3,471)	-41.54%
132	Dive Team	\$ 10,817	\$ 4,352	\$ 10,323	132	\$ (494)	-4.57%
133	Fire Prevention Materials & Supplies	\$ 18,583	\$ 9,574	\$ 21,981	133	\$ 3,398	18.29%
134	Haz Mat	\$ 17,643	\$ 11,315	\$ 17,218	134	\$ (425)	-2.41%
135	Technical Rescue	\$ 63,662	\$ 30,464	\$ 48,862	135	\$ (14,800)	-23.25%
136	SAR Technical Rescue Team	\$ -	\$ -	\$ 21,655	136	\$ 21,655	0.00%

GENERAL FUND-2021-22		Amended	Estimated	Final		Budget	Variance
2021-2022 Budget		Budget 20-21	9/30/2021	Budget 21-22		Variance -- 20/21	FY 20/21 vs
		NN SDA	NN SDA	NN SDA		vs 21/22 (\$)	FY 21/22 (%)
137	Boat Team	\$ 12,186	\$ 3,482	\$ 12,659	137	\$ 473	3.88%
138	CERT Team	\$ 8,704	\$ 1,741	\$ 8,141	138	\$ (563)	-6.47%
139	Contingencies	\$ -	\$ -	\$ -	139	\$ -	0.00%
	Total Op. Exp.	\$ 6,345,974	\$ 5,143,192	\$ 6,632,061		\$ 286,087	4.51%
	TOTAL OPERATING & PERSONNEL EXPENSES	\$ 36,330,487	\$ 33,620,504	\$ 35,653,300			
Debt Service							
	Equipment and Apparatus Lease						
140	Principal	\$ 598,398	\$ 609,280	\$ 619,784	140	\$ 21,386	3.57%
141	Interest	\$ 86,409	\$ 69,632	\$ 67,980	141	\$ (18,429)	-21.33%
	Total Debt Service	\$ 684,807	\$ 678,912	\$ 687,764		\$ 2,957	0.43%
Capital							
160	Station Improvements & Equip.	\$ 279,564	\$ 174,080	\$ 478,829	160	\$ 199,265	71.28%
161	Fire and Rescue Equip.	\$ 138,394	\$ 104,448	\$ 105,833	161	\$ (32,561)	-23.53%
162	Protective Gear	\$ -	\$ 6,093	\$ -	162	\$ -	0.00%
163	Medical Equipment	\$ 1,199,823	\$ 963,533	\$ 112,346	163	\$ (1,087,477)	-90.64%
164	Communication Equip	\$ 132,678	\$ 15,667	\$ -	164	\$ (132,678)	-100.00%
165	Office Equipment	\$ -	\$ -	\$ -	165	\$ -	0.00%
166	Computers	\$ 73,984	\$ 217,600	\$ 113,974	166	\$ 39,990	54.05%
167	TRT	\$ 11,315	\$ -	\$ -	167	\$ (11,315)	-100.00%
168	Boat Team	\$ -	\$ -	\$ -	168	\$ -	0.00%
169	Training Equipment	\$ -	\$ -	\$ -	169	\$ -	0.00%
170	Vehicle Purchase	\$ 30,464	\$ 20,019	\$ 59,348	170	\$ 28,884	94.81%
171	Shop Equipment	\$ 11,315	\$ 10,445	\$ 17,910	171	\$ 6,595	58.29%
172	Logistics/Warehouse	\$ -	\$ -	\$ 6,920	172	\$ 6,920	0.00%
173	HazMat Team	\$ 6,441	\$ 7,834	\$ -	173	\$ (6,441)	-100.00%
174	Fire Apparatus	\$ 282,880	\$ 243,712	\$ 472,178	174	\$ 189,298	66.92%
175	Dive Team	\$ -	\$ -	\$ -	175	\$ -	0.00%
176	Fire Prevention	\$ -	\$ -	\$ -	176	\$ -	0.00%
177	Community Outreach	\$ -	\$ -	\$ -	177	\$ -	0.00%
178	Land	\$ -	\$ -	\$ -	178	\$ -	0.00%
	Total Capital Outlay	\$ 2,166,858	\$ 1,763,431	\$ 1,367,338		\$ (799,520)	-36.90%

GENERAL FUND-2021-22	Amended	Estimated	Final		Budget	Variance
2021-2022 Budget	Budget 20-21	9/30/2021	Budget 21-22		Variance -- 20/21	FY 20/21 vs
	NN SDA	NN SDA	NN SDA		vs 21/22 (\$)	FY 21/22 (%)
Balance Forward-Assigned	\$ 16,933,407	\$ 16,933,407	\$ 20,051,940			
Balance Forward-Unassigned	\$ -	\$ -	\$ -			
BEGINNING CASH RESERVE (CARRY-FORWARD) - 10/1	\$ 16,933,407	\$ 16,933,407	\$ 20,051,940			
(PLUS) TOTAL INCOME	\$ 36,368,027	\$ 39,181,383	\$ 36,608,557	***		
Personnel & Operating Expenses	\$ 36,330,487	\$ 33,620,505	\$ 35,653,300			
Debt Service	\$ 684,807	\$ 678,912	\$ 687,764			
Capital	\$ 2,166,858	\$ 1,763,431	\$ 1,367,338			
(LESS) TOTAL EXPENSES	\$ 39,182,152	\$ 36,062,848	\$ 37,708,402	***		
NET INCREASE / (DECREASE) - FYE 9/30	\$ (2,814,125)	\$ 3,118,535	\$ (1,099,845)	***		
(EQUALS) Ending Cash Reserve - 9/30	\$ 14,119,282	\$ 20,051,942	\$ 18,952,095			
CUMMULATIVE RESERVES:						
Unassigned:	\$ -	\$ -	\$ -	0%		
Assigned Reserves:						
Op. Reserve-First Qtr	\$ 9,082,622	\$ 8,405,126	\$ 8,913,325	47%		
Health Insurance Claim Reserve	\$ 398,357	\$ 398,357	\$ 722,537	4%		
Medical Services Reserve	\$ -	\$ -	\$ 407,050	2%		
Station / Growth Management Reserve	\$ -		\$ 1,221,150	6%		
Emergency Reserve	\$ 2,997,599	\$ 9,940,887	\$ 6,295,922	33%		
Fleet Reserve	\$ 957,440	\$ 957,440	\$ 1,310,701	7%		
Station Improvement Reserve	\$ 683,264	\$ 350,130	\$ 81,410	0%		
	\$ 14,119,282	\$ 20,051,940	\$ 18,952,095			

GENERAL FUND-2021-22		Amended	Estimated	Final		Budget	Variance
2021-2022 Budget		Budget 20-21	9/30/2021	Budget 21-22		Variance -- 20/21	FY 20/21 vs
		BC SDA	BC SDA	BC SDA		vs 21/22 (\$)	FY 21/22 (%)
	Balance Forward-Assigned	\$ 2,904,072	\$ 2,904,072	\$ 3,368,412			
	Balance Forward-Unassigned	\$ -	\$ -	\$ -			
		\$ 2,904,072	\$ 2,904,072	\$ 3,368,412			
1	Collier County Ad Valorem (Per DR-420)	\$ 7,445,069	\$ 5,394,192	\$ 8,369,373	1	\$ 924,304	12.41%
2	C.C.-Ad Val. over 95%	\$ -	\$ 64,800	\$ -	2	\$ -	0.00%
3	Interest-General	\$ 48,000	\$ 8,165	\$ 15,000	3	\$ (33,000)	-68.75%
4	Interest-CD	\$ -	\$ -	\$ -	4	\$ -	0.00%
5	Interest-Ad Valorem	\$ 3,600	\$ 842	\$ 1,500	5	\$ (2,100)	-58.33%
6	Fire Watch and Spec. Event Fees	\$ 4,666	\$ 4,536	\$ 6,692	6	\$ 2,026	43.42%
7	Occupational Lic. Fees	see line 10	\$ -	see line 10	7	\$ -	0.00%
8	Flow Test	see line 10	\$ -	see line 10	8	\$ -	0.00%
9	Hydrant Maintenance Fees	see line 10	\$ -	see line 10	9	\$ -	0.00%
10	Fire Prevention Bureau Services (Formerly lines 7, 8, 9, 11, 14, 21,27)	\$ 61,949	\$ 77,760	\$ 111,540	10	\$ 49,591	80.05%
11	Service Fees-Other	see line 10	\$ -	see line 10	11	\$ -	0.00%
12	State & Federal Grants	\$ 31,677	\$ 12,960	\$ 3,718	12	\$ (27,959)	-88.26%
13	State Revenue Sharing FF Supplemental	\$ 9,331	\$ 7,258	\$ 13,385	13	\$ 4,054	43.45%
14	Key Boxes	see line 10	\$ -	see line 10	14	\$ -	0.00%
15	Reinspection Fees	\$ -	\$ -	\$ -	15	\$ -	0.00%
16	Rental - Cell Tower	\$ 20,736	\$ 7,517	\$ 24,888	16	\$ 4,152	20.02%
17	Station Rental-EMS	\$ 4,932	\$ 4,795	\$ 7,074	17	\$ 2,142	43.43%
18	Other Rental	\$ 3,616	\$ 3,240	\$ 5,187	18	\$ 1,571	43.45%
19	Donations & Grants	\$ 78	\$ 58	\$ 112	19	\$ 34	43.59%
20	Disposition of Fixed Assets	\$ 778	\$ 94,608	\$ 2,231	20	\$ 1,453	186.76%
21	Fire Inspection Fees-Existing Bldgs.	see line 10	\$ -	see line 10	21	\$ -	0.00%
22	Misc. Revenue	\$ 3,110	\$ 65	\$ 4,462	22	\$ 1,352	43.47%
23	Misc. Rev.-Refunds/Reimb.	\$ 4,666	\$ 4,536	\$ 6,692	23	\$ 2,026	43.42%
24	Fire Training Center Fee (Fire Acadmies)	\$ 1,089	\$ 972	\$ 1,338	24	\$ 249	22.87%
25	Training Fees	\$ 1,400	\$ -	\$ 2,603	25	\$ 1,203	85.93%
26	Reimbursement - Overtime	\$ 1,555	\$ 1,685	\$ 1,115	26	\$ (440)	-28.30%

	GENERAL FUND-2021-22	Amended	Estimated	Final		Budget	Variance
	2021-2022 Budget	Budget 20-21	9/30/2021	Budget 21-22		Variance -- 20/21	FY 20/21 vs
		BC SDA	BC SDA	BC SDA		vs 21/22 (\$)	FY 21/22 (%)
27	False/Malfunctioning Alarm Fees	see line 10	\$ -	see line 10	27	\$ -	0.00%
28	IFCD Interlocal Agreement	\$ -	\$ 2,592	\$ -	28	\$ -	0.00%
29	Proceeds from Debt	\$ 143,412	\$ 143,412	\$ -	29	\$ (143,412)	-100.00%
	TOTAL INCOME	\$ 7,789,664	\$ 5,833,993	\$ 8,576,910		\$ 787,246	10.11%
Personnel Expenses							
30	Salaries-Admin & Operations	\$ 2,377,470	\$ 2,280,960	\$ 3,561,042	30	\$ 1,183,572	49.78%
31	Salaries-Harmonization	\$ -	\$ -	\$ -	31	\$ -	0.00%
32	Salaries-Prevention	\$ 145,999	\$ 114,048	\$ 184,018	32	\$ 38,019	26.04%
	Salaries-Prevention (Inspection Fund)	\$ -					
33	Intentionally left blank	0			33	\$ -	0.00%
34	Salaries-Commissioners	\$ 3,888	\$ 3,888	\$ 5,577	34	\$ 1,689	43.44%
35	On Call Pay	\$ 4,666	\$ 5,443	\$ 7,808	35	\$ 3,142	67.34%
36	Prof. Pay	\$ 38,914	\$ 42,768	\$ 60,142	36	\$ 21,228	54.55%
37	Prof. Pay-Prevention	\$ 1,555	\$ 778	\$ 2,498	37	\$ 943	60.64%
	Prof. Pay-Prevention (Inspection Fund)	\$ -					
38	Holiday (88 hrs for all sworn personnel)	\$ 62,723	\$ 58,320	\$ 87,282	38	\$ 24,559	39.15%
39	Overtime-Operations	\$ 53,338	\$ 84,240	\$ 87,737	39	\$ 34,399	64.49%
40	Overtime-Prevention	\$ 5,832	\$ 389	\$ 8,366	40	\$ 2,534	43.45%
	Overtime- Prevention (Inspection Fund)	\$ -					
41	Overtime-Firewatch	\$ 4,666	\$ 130	\$ 2,231	41	\$ (2,435)	-52.19%
42	Overtime-Spec. Teams	\$ 20,166	\$ 19,440	\$ 33,796	42	\$ 13,630	67.59%
43	Overtime-Administration	\$ 4,666	\$ 6,480	\$ 7,808	43	\$ 3,142	67.34%
44	Overtime-Beach Patrol	\$ -	\$ -	\$ -	44	\$ -	0.00%
45	Overtime-Paramedic Training	\$ 5,767	\$ 32,400	\$ 11,819	45	\$ 6,052	104.94%
46	Overtime - Reimbursable	\$ 4,666	\$ 4,536	\$ 6,692	46	\$ 2,026	43.42%
47	Overtime - Training	\$ 5,832	\$ 1,166	\$ 14,989	47	\$ 9,157	157.01%
48	Training Bonus	\$ 3,875	\$ 259	\$ 7,139	48	\$ 3,264	84.23%
49	Vacation Pay	\$ 23,328	\$ 12,960	\$ 33,462	49	\$ 10,134	43.44%
50	Sick Leave Pay	\$ 100,873	\$ 97,200	\$ 155,025	50	\$ 54,152	53.68%
51	Sick Leave-Prevention	\$ 6,195	\$ 3,758	\$ 6,462	51	\$ 267	4.31%

GENERAL FUND-2021-22	Amended	Estimated	Final		Budget	Variance
2021-2022 Budget	Budget 20-21	9/30/2021	Budget 21-22		Variance -- 20/21	FY 20/21 vs
	BC SDA	BC SDA	BC SDA		vs 21/22 (\$)	FY 21/22 (%)
Sick Leave- Prevention (Inspection Fund)	\$ -					
52 Volunteer Services	\$ -	\$ -	\$ -	52	\$ -	0.00%
53 Social Security	\$ 204,886	\$ 181,440	\$ 312,315	53	\$ 107,429	52.43%
54 Soc. Security-Prevention	\$ 12,089	\$ 8,813	\$ 15,212	54	\$ 3,123	25.83%
Soc. Security- Prevention (Inspection Fund)	\$ -					
55 Disability Insurance	\$ 12,524	\$ 22,032	\$ 21,445	55	\$ 8,921	71.23%
56 Disability Ins.-Prevention	\$ 769	\$ -	\$ 1,108	56	\$ 339	44.08%
Disability Ins- Prevention (Inspection Fund)	\$ -					
57 Life/Health Insurance	\$ 655,265	\$ 583,200	\$ 909,763	57	\$ 254,498	38.84%
58 Life/Health Ins.-Prev.	\$ 40,240	\$ 25,920	\$ 47,012	58	\$ 6,772	16.83%
Life/Health Ins- Prevention (Inspection Fund)	\$ -					
Benefits-Harmonization	\$ -	\$ -	\$ -		\$ -	0.00%
59 Life/Health Ins.-Commissioners	\$ 9,331	\$ 8,165	\$ 13,385	59	\$ 4,054	43.45%
60 Post Employment Health Plan	\$ 1,296	\$ 64,800	\$ 1,859	60	\$ 563	43.44%
61 Worker's Compensation	\$ 97,590	\$ 116,640	\$ 154,831	61	\$ 57,241	58.65%
62 Worker's Comp.-Prev.	\$ 5,993	\$ 4,536	\$ 8,001	62	\$ 2,008	33.51%
Worker's Comp- Prevention (Inspection Fund)	\$ -					
63 Retirement-FRS	\$ 99,933	\$ 97,200	\$ 133,367	63	\$ 33,434	33.46%
64 Retirement-FRS-Prev.	\$ 5,694	\$ 2,592	\$ 8,684	64	\$ 2,990	52.51%
Retirement-FRS- Prevention (Inspection Fund)	\$ -					
65 Retirement-175	\$ 391,503	\$ 298,080	\$ 638,998	65	\$ 247,495	63.22%
66 Retirement-175-Prev.	\$ 18,938	\$ 20,088	\$ 26,117	66	\$ 7,179	37.91%
Retirement-175- Prevention (Inspection Fund)	\$ -					
67 Retirement-Commissioners	\$ 1,451	\$ 1,555	\$ 2,383	67	\$ 932	64.23%
68 Retirement - 401	\$ 128	\$ 324	\$ 184	68	\$ 56	43.75%
69 Unemployment Insurance	\$ -	\$ -	\$ -	69	\$ -	0.00%
70 District Physician - Clinic Services and Employee Physicals	\$ 31,780	\$ 34,992	\$ 47,336	70	\$ 15,556	48.95%

GENERAL FUND-2021-22		Amended	Estimated	Final		Budget	Variance
2021-2022 Budget		Budget 20-21	9/30/2021	Budget 21-22		Variance -- 20/21	FY 20/21 vs
		BC SDA	BC SDA	BC SDA		vs 21/22 (\$)	FY 21/22 (%)
	Employee Physicals- Prevention (Inspection Fund)	\$ -					
71	Retirement Recognition	\$ 778	\$ 648	\$ 1,115	71	\$ 337	43.32%
	Total Pers. Serv.	\$ 4,464,607	\$ 4,240,188	\$ 6,627,008		\$ 2,162,401	48.43%
OPERATING EXPENSES							
80	Bldg., Liability & Auto Insurance	\$ 65,811	\$ 64,800	\$ 99,544	80	\$ 33,733	51.26%
81	Communications	\$ 5,005	\$ 24,624	\$ 53,332	81	\$ 48,327	965.57%
82	Telephone	\$ 52,942	\$ 41,472	\$ 75,940	82	\$ 22,998	43.44%
83	Utilities	\$ 34,214	\$ 31,104	\$ 44,616	83	\$ 10,402	30.40%
Maintenance							
84	Vehicle Maint	\$ 65,396	\$ 46,656	\$ 112,674	84	\$ 47,278	72.29%
85	Bldg. Maint.	\$ 48,615	\$ 40,824	\$ 80,689	85	\$ 32,074	65.98%
86	Bldg. Maint.-St. 10	\$ 1,238	\$ 1,426	\$ 2,723	86	\$ 1,485	119.95%
87	Bldg. Maint. BC Essential Ser	\$ -	\$ -	\$ -	87	\$ -	0.00%
88	Bldg. Maint - St. 12	\$ 1,763	\$ 778	\$ 1,738	88	\$ (25)	-1.42%
89	Bldg. Maint.-St. 40	\$ 1,730	\$ 1,814	\$ 734	89	\$ (996)	-57.57%
90	Bldg. Maint.-St. 42	\$ 991	\$ 518	\$ 1,534	90	\$ 543	54.79%
91	Bldg. Maint.-St. 43	\$ 2,475	\$ 1,296	\$ 1,506	91	\$ (969)	-39.15%
92	Bldg. Maint.-St. 44	\$ 1,264	\$ 1,296	\$ 2,380	92	\$ 1,116	88.29%
93	Bldg. Maint.-St. 45	\$ 3,907	\$ 4,925	\$ 7,464	93	\$ 3,557	91.04%
94	Bldg. Maint.-St. 46	\$ 797	\$ 648	\$ 1,998	94	\$ 1,201	150.69%
95	Bldg. Maint.-St. 47	\$ 629	\$ 1,166	\$ 790	95	\$ 161	25.60%
96	Bldg. Maint. St. 48	\$ 1,756	\$ 1,685	\$ 1,892	96	\$ 136	7.74%
97	Bldg. Maint-Essential Serv.	\$ 2,948	\$ 3,370	\$ 2,463	97	\$ (485)	-16.45%
Equipment Maintenance							
98	Equip.Repair & Maint.-Fire	\$ 8,561	\$ 4,018	\$ 14,872	98	\$ 6,311	73.72%
99	Equip. Maint. - SCBA	\$ 1,620	\$ 8,554	\$ 2,324	99	\$ 704	43.46%
100	Equip. Maint.-Nozzle	\$ 324	\$ 259	\$ 930	100	\$ 606	187.04%
101	Computer Maintenance	\$ 109,217	\$ 90,720	\$ 158,192	101	\$ 48,975	44.84%
102	Hydrant Maintenance & Repair	\$ 9,720	\$ 3,888	\$ 27,885	102	\$ 18,165	186.88%
Supplies							
103	ALS/Emergency Medical Sup./Serv.	\$ 23,296	\$ 33,696	\$ 35,227	103	\$ 11,931	51.21%
104	Office Supplies	\$ 7,776	\$ 6,480	\$ 13,385	104	\$ 5,609	72.13%

	GENERAL FUND-2021-22	Amended	Estimated	Final		Budget	Variance
	2021-2022 Budget	Budget 20-21	9/30/2021	Budget 21-22		Variance -- 20/21	FY 20/21 vs
		BC SDA	BC SDA	BC SDA		vs 21/22 (\$)	FY 21/22 (%)
105	Office Supplies-Prevention	\$ -	\$ 907	\$ -	105	\$ -	0.00%
106	Protective Gear	\$ 58,220	\$ 15,293	\$ 70,865	106	\$ 12,645	21.72%
107	Uniforms	\$ 19,670	\$ 14,904	\$ 23,609	107	\$ 3,939	20.03%
108	Hurricane/Emergency Supplies	\$ -	\$ -	\$ -	108	\$ -	0.00%
109	Station Supplies	\$ 9,331	\$ 7,776	\$ 13,534	109	\$ 4,203	45.04%
110	Enterprise Lease	\$ 20,244	\$ 13,608	\$ 38,502	110	\$ 18,258	90.19%
111	Office Equipment	\$ 4,018	\$ 3,888	\$ 4,833	111	\$ 815	20.28%
112	Office Equipment-Prevention	\$ -	\$ -	\$ 1,208	112	\$ 1,208	0.00%
113	Fire Equipment	\$ 38,460	\$ 18,792	\$ 68,077	113	\$ 29,617	77.01%
114	Shop Equipment & Supplies	\$ 4,121	\$ 4,925	\$ 9,760	114	\$ 5,639	136.84%
115	Warehouse/Logistics Supplies/Eq	\$ 648	\$ 648	\$ 1,822	115	\$ 1,174	181.17%
Professional & other fees							
116	Professional	\$ 85,925	\$ 40,176	\$ 119,906	116	\$ 33,981	39.55%
117	Property Appraiser's Fees	\$ 48,975	\$ 44,582	\$ 45,286	117	\$ (3,689)	-7.53%
118	Collector's Fees	\$ 154,901	\$ 116,640	\$ 172,887	118	\$ 17,986	11.61%
119	Auditor	\$ 8,424	\$ 9,072	\$ 11,154	119	\$ 2,730	32.41%
120	Intentionally Left Blank	\$ -	\$ -	\$ -	120	\$ -	0.00%
Miscellaneous							
121	Water/Sewer Fee	\$ -	\$ -	\$ -	121	\$ -	0.00%
122	Travel & Per Diem	\$ 11,567	\$ 1,037	\$ 16,629	122	\$ 5,062	43.76%
123	PIO/Community Outreach	\$ 3,525	\$ 2,592	\$ 14,128	123	\$ 10,603	300.79%
124	Intentionally Left Blank	\$ -	\$ -	\$ -	124	\$ -	0.00%
125	Vehicle Fuel/Oil	\$ 36,612	\$ 25,920	\$ 51,959	125	\$ 15,347	41.92%
126	Training and Education Courses and Programs	\$ 21,166	\$ 12,960	\$ 58,045	126	\$ 36,879	174.24%
127	Training Supplies/Equipment	\$ 5,460	\$ 1,944	\$ 4,833	127	\$ (627)	-11.48%
128	Miscellaneous	\$ 1,283	\$ 1,944	\$ 3,393	128	\$ 2,110	164.46%
129	Subscription/Dues	\$ 1,449	\$ 2,981	\$ 3,089	129	\$ 1,640	113.18%
130	Subscription/Dues Prev	\$ -	\$ -	\$ 980	130	\$ 980	0.00%
131	Legal Advertisements	\$ 1,244	\$ 130	\$ 1,115	131	\$ (129)	-10.37%
132	Dive Team	\$ 1,611	\$ 648	\$ 2,357	132	\$ 746	46.31%
133	Fire Prevention Materials & Supplies	\$ 2,767	\$ 1,426	\$ 5,019	133	\$ 2,252	81.39%
134	Haz Mat	\$ 2,627	\$ 1,685	\$ 3,932	134	\$ 1,305	49.68%
135	Technical Rescue	\$ 9,479	\$ 4,536	\$ 11,158	135	\$ 1,679	17.71%

GENERAL FUND-2021-22		Amended	Estimated	Final		Budget	Variance
2021-2022 Budget		Budget 20-21	9/30/2021	Budget 21-22		Variance -- 20/21	FY 20/21 vs
		BC SDA	BC SDA	BC SDA		vs 21/22 (\$)	FY 21/22 (%)
136	SAR Technical Rescue Team	\$ -	\$ -	\$ 4,945	136	\$ 4,945	0.00%
137	Boat Team	\$ 1,814	\$ 518	\$ 2,891	137	\$ 1,077	59.37%
138	CERT Team	\$ 1,296	\$ 259	\$ 1,859	138	\$ 563	43.44%
139	Contingencies	\$ -	\$ -	\$ -	139	\$ -	0.00%
	Total Op. Exp.	\$ 1,006,832	\$ 765,808	\$ 1,512,608		\$ 505,776	50.23%
	TOTAL OPERATING & PERSONNEL EXPENSES	\$ 5,471,439	\$ 5,005,996	\$ 8,139,616			
Debt Service							
140	Equipment and Apparatus Lease Principal	\$ 89,100	\$ 90,720	\$ 141,528	140	\$ 52,428	58.84%
141	Interest	\$ 12,866	\$ 10,368	\$ 15,523	141	\$ 2,657	20.65%
	Total Debt Service	\$ 101,966	\$ 101,088	\$ 157,051		\$ 55,085	54.02%
Capital							
160	Station Improvements & Equip.	\$ 41,626	\$ 25,920	\$ 109,341	160	\$ 67,715	162.67%
161	Fire and Rescue Equip.	\$ 20,606	\$ 15,552	\$ 24,167	161	\$ 3,561	17.28%
162	Protective Gear	\$ -	\$ 907	\$ -	162	\$ -	0.00%
163	Medical Equipment	\$ 178,650	\$ 143,467	\$ 25,654	163	\$ (152,996)	-85.64%
164	Communication Equip	\$ 19,755	\$ 2,333	\$ -	164	\$ (19,755)	-100.00%
165	Office Equipment	\$ -	\$ -	\$ -	165	\$ -	0.00%
166	Computers	\$ 11,016	\$ 32,400	\$ 26,026	166	\$ 15,010	136.26%
167	TRT	\$ 1,685	\$ -	\$ -	167	\$ (1,685)	-100.00%
168	Boat Team	\$ -	\$ -	\$ -	168	\$ -	0.00%
169	Training Equipment	\$ -	\$ -	\$ -	169	\$ -	0.00%
170	Vehicle Purchase	\$ 4,536	\$ 2,981	\$ 13,552	170	\$ 9,016	198.77%
171	Shop Equipment	\$ 1,685	\$ 1,555	\$ 4,090	171	\$ 2,405	142.73%
172	Logistics/Warehouse	\$ -	\$ -	\$ 1,580	172	\$ 1,580	0.00%
173	HazMat Team	\$ 959	\$ 1,166	\$ -	173	\$ (959)	-100.00%
174	Fire Apparatus	\$ 42,120	\$ 36,288	\$ 107,822	174	\$ 65,702	155.99%
175	Dive Team	\$ -	\$ -	\$ -	175	\$ -	0.00%
176	Fire Prevention	\$ -	\$ -	\$ -	176	\$ -	0.00%
177	Community Outreach	\$ -	\$ -	\$ -	177	\$ -	0.00%
178	Land	\$ -	\$ -	\$ -	178	\$ -	0.00%
	Total Capital Outlay	\$ 322,638	\$ 262,569	\$ 312,232		\$ (10,406)	-3.23%

GENERAL FUND-2021-22	Amended	Estimated	Final		Budget	Variance
2021-2022 Budget	Budget 20-21	9/30/2021	Budget 21-22		Variance -- 20/21	FY 20/21 vs
	BC SDA	BC SDA	BC SDA		vs 21/22 (\$)	FY 21/22 (%)
Balance Forward-Assigned	\$ 2,904,072	\$ 2,904,072	\$ 3,368,412			
Balance Forward-Unassigned	\$ -	\$ -	\$ -			
BEGINNING CASH RESERVE (CARRY-FORWARD) - 10/1	\$ 2,904,072	\$ 2,904,072	\$ 3,368,412			
(PLUS) TOTAL INCOME	\$ 7,789,664	\$ 5,833,996	\$ 8,576,910	***		
Personnel & Operating Expenses	\$ 5,471,439	\$ 5,005,997	\$ 8,139,616			
Debt Service	\$ 101,966	\$ 101,088	\$ 157,051			
Capital	\$ 322,638	\$ 262,569	\$ 312,232			
(LESS) TOTAL EXPENSES	\$ 5,896,043	\$ 5,369,654	\$ 8,608,899	***		
NET INCREASE / (DECREASE) FYE 9/30	\$ 1,893,621	\$ 464,342	\$ (31,989)	***		
(EQUALS) Ending Cash Reserve - 9/30	\$ 4,797,693	\$ 3,368,414	\$ 3,336,423			
CUMMULATIVE RESERVES:						
Unassigned:	\$ -	\$ -	\$ -	0%		
Assigned Reserves:						
Op. Reserve-First Qtr	\$ 1,367,860	\$ 1,251,499	\$ 2,034,904	61%		
Health Insurance Claim Reserve	\$ 59,314	\$ 59,314	\$ 164,991	5%		
Medical Services Reserve	\$ -	\$ -	\$ 92,950	3%		
Station / Growth Management Reserve	\$ -	\$ -	\$ 278,850	8%		
Emergency Reserve	\$ 3,126,223	\$ 1,480,169	\$ 446,839	13%		
Fleet Reserve	\$ 142,560	\$ 142,560	\$ 299,299	9%		
Station Improvement Reserve	\$ 101,736	\$ 434,870	\$ 18,590	1%		
	\$ 4,797,693	\$ 3,368,412	\$ 3,336,423			

**BUDGET LINE # 1
GENERAL FUND - Collier County Ad Valorem**

	NN SDA	BC SDA	North Collier
Gross Taxable Value Per Form DR-420 - Line 4 (DRAFT = 5.24% Increase NN, 11.68% Increase BCI) Millage Rate - NN SDA 1.00, BCI 3.75	\$ 37,616,405,997	\$ 2,349,297,470	
	1.00 Mil	3.75 Mil	
	\$ 37,616,406	\$ 8,809,866	\$ 46,426,272
95% Allowable	x 95%	x 95%	x 95%
TOTAL 21-22 BUDGET	\$ 35,735,586	\$ 8,369,373	\$ 44,104,959
	81.02%	18.98% BV	

**BUDGET LINE # 2
GENERAL FUND - C.C. - Ad Valorem over 95%**

NN SDA	BC SDA	North Collier
\$ -	\$ -	\$ -
		BV

N/A - Budget based on 95% collections of Ad Valorem Proceeds

BUDGET LINE # 3
GENERAL FUND - Interest - General

	NN SDA	BC SDA	North Collier
\$	48,000	\$ 15,000	\$ 63,000

	NN SDA	BC SDA
October '19 - September '20	\$ 239,715	\$ 91,691
October '20 - May '21	\$ 32,418	\$ 10,244
MONTHLY AVERAGE	\$ 13,607	\$ 5,097

	Annual - NNSDA	Annual - BC SDA
October '21 - September '22	\$ 48,000	\$ 15,000

BV

BUDGET LINE # 4
GENERAL FUND - Interest - CD

	NN SDA	BC SDA	North Collier
\$	-	\$ -	\$ -

N/A - District's current investments are included in Cash Pool Account (under Interest - General)

BUDGET LINE # 5
GENERAL FUND - Interest - Ad Valorem

	NN SDA	BC SDA	North Collier
\$	6,000	\$ 1,500	\$ 7,500

	NN SDA	BC SDA
October '19 - September '20	\$ 18,247	\$ 4,137
October '20 - May '21	\$ 3,555	\$ 729
MONTHLY AVERAGE	\$ 1,090	\$ 243

	Annual - NNSDA	Annual - BC SDA
October '21 - September '22	\$ 6,000	\$ 1,500

BV

BUDGET LINE # 6
GENERAL FUND - Fire Watch and Special Event Fees

Firewatch Fees are charged to entities requiring the presence of certified firefighters to perform watch over their fire safety systems in the event of mechanical malfunction, construction or other factors. Special event firewatch fees are charges for the same services performed during a special event, such as a concert or theatrical performance.

	NN SDA	BC SDA	North Collier
\$	29,308	\$ 6,692	\$ 36,000

	Total	Monthly
October '19 - September '20	\$ 49,948	\$ 4,162
October '20 - May '21	\$ 23,468	\$ 2,934

	Monthly	Annual
October '21 - September '22	\$ 3,000	\$ 36,000

BV

**BUDGET LINE # 10
GENERAL FUND - Fire Prevention Bureau**

NN SDA	BC SDA	North Collier
\$ 488,460	\$ 111,540	\$ 600,000

<u>(Former Line #)</u>	<u>CY Total (as of 5/31/21)</u>	<u>Monthly (8 months)</u>	<u>Annualized</u>
7 - Occupational License / Fees	\$ 21,675	\$ 2,709	\$ 32,513
8 - Flow Test	\$ 9,900	\$ 1,238	\$ 14,850
9 - Hydrant Maintenance Fees	\$ 62,825	\$ 7,853	\$ 94,238
11 - Service Fees / Other	\$ -	\$ -	\$ -
14 - Key Boxes	\$ 500	\$ 63	\$ 750
21 - Fire Inspection Fees / Existing Bldg	\$ 267,396	\$ 33,425	\$ 401,094
27 - False/Malfunctioning Alarm Fees	\$ 43,625	\$ 5,453	\$ 65,438
	\$ 405,921	\$ 50,740	\$ 608,882

	<u>Monthly</u>	<u>Annual</u>	
October '21 - September '22	\$ 50,000	\$ 600,000	BV

BUDGET LINE # 12
GENERAL FUND - State & Federal Grants

	NN SDA	BC SDA	North Collier
	\$ 16,282	\$ 3,718	\$ 20,000
US Dept of Homeland Security - HazMat	\$	20,000	
Eligible Event?	\$	-	
Eligible Event?	\$	-	
		\$ 20,000	BV

BUDGET LINE # 13
GENERAL FUND - State Revenue Sharing - FF Supplemental

	NN SDA	BC SDA	North Collier
	\$ 58,615	\$ 13,385	\$ 72,000
	<u>Period</u>	<u>Monthly Avg</u>	
October '16 - September '17	\$ 136,156.00	\$ 11,346.33	
October '17 - September '18	\$ 73,760.00	\$ 6,146.67	
October '18 - September '19	\$ 74,837.00	\$ 6,236.42	
October '19 - September '20	\$ 74,700.00	\$ 6,225.00	
October '20 - Mar 2021 (2 quarters)	\$ 35,713.00	\$ 5,952.17	
Budget	\$ 72,000.00	\$ 6,000.00	BV

BUDGET LINE # 15
GENERAL FUND - Reinspection Fees

	NN SDA	BC SDA	North Collier
	\$ -	\$ -	\$ -

N/A - See Line 10

BUDGET LINE # 16
GENERAL FUND - Rental - Cell Tower

	NN SDA	BC SDA	North Collier
	\$ 71,568	\$ 24,888	\$ 96,456
NN SDA	<u>Period</u>	<u>Monthly Avg</u>	
AT&T (Florida Cellular RSA)	\$ 25,476	\$ 2,123	(Exp 8/1/46)
Verizon (Primeco / T-Mobile)	\$ 14,988	\$ 1,249	(Exp 8/1/26)
MetroPCS/Sprint (Sprint Spectrum)	\$ 18,662	n/a	(Exp 7/2/23)
Verizon (???)	\$ 12,442	n/a	
	\$ 71,568	BV	
BC SDA	<u>Period</u>	<u>Monthly Avg</u>	
BCI Cell Rent	\$ 24,888	\$ 2,074	(Exp 5/26/31)

BUDGET LINE # 17
GENERAL FUND - Station Rental - EMS

	NN SDA	BC SDA	North Collier
\$	30,978	\$ 7,074	\$ 38,052

	Period	Monthly Avg
Collier Co. EMS - St 40	\$ 3,600	\$ 300
Collier Co. EMS - St 42 utilities	\$ 3,000	\$ 250
Collier Co. EMS - St 43	\$ 4,800	\$ 400
Collier Co. EMS - St 46	\$ 15,912	\$ 1,326
Collier Co. EMS - St 48	\$ 10,740	\$ 895
	\$ 38,052	\$ 3,171 BV

BUDGET LINE # 18
GENERAL FUND - Other Rental

	NN SDA	BC SDA	North Collier
\$	22,713	\$ 5,187	\$ 27,900

Current Lease Income / Month (\$2,325) **\$ 27,900**

	Period	Monthly Avg
October '18 - September '19	\$ 27,575	\$ 2,298
October '19 - September '20	\$ 27,575	\$ 2,298
October '20 - May '2021	\$ 17,950	\$ 2,244
Budget	\$ 27,900	\$ 2,325 BV

BUDGET LINE # 19
GENERAL FUND - Donations & Grants

	NN SDA	BC SDA	North Collier
\$	488	\$ 112	\$ 600

	Period	Monthly Avg
October '18 - September '19	\$ 5,250	\$ 438
October '19 - September '20	\$ 850	\$ 71
October '20 - May '2021	\$ 450	\$ 56
Budget	\$ 600	\$ 50 BV

BUDGET LINE # 20
GENERAL FUND - Disposition of Fixed Assets

	NN SDA	BC SDA	North Collier
\$	9,769	\$ 2,231	\$ 12,000

	Period	Monthly Avg
October '18 - September '19	\$ -	\$ -
October '19 - September '20	\$ 68,150	\$ 5,679
October '20 - May '2021	\$ 38,625	\$ 4,828
Budget	\$ 12,000	\$ 1,000 BV

BUDGET LINE # 22
GENERAL FUND - Misc. Revenue

	NN SDA	BC SDA	North Collier
	\$ 19,538	\$ 4,462	\$ 24,000

	<u>Period</u>	<u>Monthly Avg</u>	
October '18 - September '19	\$ 124,811	\$ 10,401	
October '19 - September '20	\$ 12,766	\$ 1,064	
October '20 - May '2021	\$ 286	\$ 36	
Budget	\$ 24,000	\$ 2,000	BV

BUDGET LINE # 23
GENERAL FUND - Misc. Revenue - Refunds/Reimbursements

	NN SDA	BC SDA	North Collier
	\$ 29,308	\$ 6,692	\$ 36,000

	<u>Period</u>	<u>Monthly Avg</u>	
October '18 - September '19	\$ 31,531	\$ 2,628	
October '19 - September '20	\$ 51,168	\$ 4,264	
October '20 - May '2021	\$ 23,354	\$ 2,919	
Budget	\$ 36,000	\$ 3,000	BV

BUDGET LINE # 24
GENERAL FUND - Fire Training Center Fee

	NN SDA	BC SDA	North Collier
	\$ 5,862	\$ 1,338	\$ 7,200

	<u>Period</u>	<u>Monthly Avg</u>	
Florida Southwestern (FSW) - kt	\$ 6,000	\$ 500	(No Expiration)
FSW (addtl fees - fleet)	\$ 603	\$ 67	(No Expiration)
Budget	\$ 7,200	\$ 600.00	

BUDGET LINE # 25
GENERAL FUND - Training Fees

	NN SDA	BC SDA	North Collier
	\$ 11,397	\$ 2,603	\$ 14,000

	<u>Period</u>	<u>Monthly Avg</u>	
October '18 - September '19	\$ 15,281	\$ 1,273	
October '19 - September '20	\$ 890	\$ 74	
October '20 - May '2021	\$ -	\$ -	
Budget	\$ 14,000	\$ 500	

Captain's Class (Boat Team) - reimbursement for faciliation - Ref Line 137

BUDGET LINE # 26
GENERAL FUND - Reimbursement - OT

	NN SDA	BC SDA	North Collier
	\$ 4,885	\$ 1,115	\$ 6,000

	<u>Period</u>	<u>Monthly Avg</u>	
October '18 - September '19	\$ 15,477	\$ 1,290	
October '19 - September '20	\$ 9,731	\$ 811	
October '20 - May '2021	\$ 4,160	\$ 520	
Budget	\$ 6,000.00	\$ 500.00	BV

BUDGET LINE # 28
GENERAL FUND - IFCD Interlocal Agreement

	NN SDA	BC SDA	North Collier
	\$ 19,800	\$ -	\$ 19,800

	<u>Period</u>	<u>Monthly Avg</u>	
October '18 - September '19	\$ 51,380	\$ 4,282	
October '19 - September '20	\$ 20,160	\$ 1,680	
October '20 - May '2021	\$ 13,367	\$ 1,671	
Budget	\$ 19,800.00	\$ 1,650.00	BV

BUDGET LINE # 29
GENERAL FUND - Proceeds from Debt

	NN SDA	BC SDA	North Collier
	\$ -	\$ -	\$ -

\$ -

BUDGET LINE # 30
GENERAL FUND - Salaries - Admin and Operations

NN SDA	BC SDA	North Collier
\$ 15,594,643	\$ 3,561,042	\$ 19,155,685

TOTAL ADMINISTRATIVE PERSONNEL	27.00	\$ 2,329,696
TOTAL LOGISTICS	3.00	\$ 266,042
TOTAL TRAINING	9.00	\$ 868,120
TOTAL FLEET	5.00	\$ 303,222
TOTAL SHIFT EMPLOYEES	190.00	\$ 15,388,605
	234.00	\$ 19,155,685

BUDGET LINE # 31 & 31a
GENERAL FUND - Salaries & Benefits - Harmonization (BCSDA)

NN SDA	BC SDA	North Collier
\$ -	-	\$ -
Salary Harmonization	\$ -	N/A
Benefit Harmonization	\$ -	N/A

BUDGET LINE # 32
GENERAL FUND - Salaries - Prevention

NN SDA	BC SDA	North Collier
\$ 805,856	\$ 184,018	\$ 989,874

TOTAL FIRE PREVENTION (FUNDED BY GENERAL FUND)	12.50	\$ 989,874
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BUDGET LINE # (INSPECTION FUND - Salaries)
GENERAL FUND - N/A

Insp Fund
\$ 1,256,156

TOTAL FIRE PREVENTION (FUNDED BY INSPECTION FUND)	14.50	\$ 1,256,156
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**BUDGET LINE # 34
GENERAL FUND - Salaries - Commissioners**

	NN SDA		BC SDA		North Collier
	\$	24,423	\$	5,577	\$ 30,000

Position

Annual Salary

Chairman	\$	6,000	(\$500/month)
Vice-Chairman	\$	6,000	(\$500/month)
Secretary/Treasurer	\$	6,000	(\$500/month)
Commissioner	\$	6,000	(\$500/month)
Commissioner	\$	6,000	(\$500/month)
	\$	30,000	BV

BUDGET LINE # 35
GENERAL FUND - On Call Pay

NN SDA	BC SDA	North Collier
\$ 34,192	\$ 7,808	\$ 42,000

<u>Position</u>	<u>Budget</u>		
Sworn Members	\$ 30,000	\$1.50/hr	72.26%
Mechanics	\$ 12,000	\$1.00/hr	27.74%
	\$ 42,000		

	<u>Total</u>	<u>Monthly</u>
October '18 - September '19	\$ 34,963	\$ 2,914
October '19 - September '20	\$ 28,995	\$ 2,416
October '20 - May '2021	\$ 27,797	\$ 3,475

	<u>Monthly</u>	<u>Annual</u>
October '21 - September '22	\$ 3,500	\$ 42,000

Sworn Members	\$ 30,351.12
Mechanics	\$ 11,648.88

BUDGET LINE # 36
GENERAL FUND - Professional Pay / Pay Incentives

	NN SDA	BC SDA	North Collier
\$	263,378	\$ 60,142	\$ 323,520

Professional Pay is compensation to those employees who maintain an additional qualification to perform other emergency or job related responsibilities, and include the following categories establishing the area of expertise, the certification and the annual amount provided. The compensation amount is established via the Collective Bargaining Agreement

<u>Position</u>	<u>Budget</u>	
PMD Degree	\$ 90,651	28.02%
EMS Degree	\$ 171,189	52.91%
Fire Degree	\$ 3,190	0.99%
MAKO Tech	\$ 1,894	0.59%
Nozzle Tech	\$ 6,157	1.90%
Other Incentives	\$ -	0.00%
Team Leaders	\$ 43,335	13.39%
Field Training Officers	\$ 7,104	2.20%
	\$ 323,520	

(Budget - per FY 21/22 wages summary schedule) \$ 323,520 GF/Ops Only

BUDGET LINE # 37
GENERAL FUND - Professional Pay - Prevention

	NN SDA		BC SDA		North Collier
\$	10,942	\$	2,498	\$	13,440

Professional Pay is compensation to those employees who maintain an additional qualification to perform other emergency or job related responsibilities, and include the following categories establishing the area of expertise, the certification and the annual amount provided. The compensation amount is established via the Collective Bargaining Agreement

(Budget - per FY 21/22 wages summary schedule) \$ 13,440 (GF Prevention)

BUDGET LINE # 38
GENERAL FUND - Employee Holiday Pay

	NN SDA	BC SDA	North Collier
\$	382,229	\$ 87,282	\$ 469,511

Holiday pay is paid to the bargaining unit personnel on shift pursuant to the terms of the Collective Bargaining Agreement. Each shift employee is paid for 11 holidays, 8 hours per holiday, totaling 88 hours. These paid holidays are identified in the CBA. Payment is made on or before September 30th, annually.

(Budget - per FY 21/22 wages summary schedule) **\$ 469,511**

BUDGET LINE # 39
GENERAL FUND - Overtime - Operations

	NN SDA	BC SDA	North Collier
	\$ 384,223	\$ 87,737	\$ 471,960

<u>Overtime - Operations</u>	<u>Budget</u>	<u>OT #</u>	
TRT Extra \$	7,500	960	MJ-4
SAR Extra \$	2,500	964	MJ-1
Hazmat Extra \$	6,960	961	MJ-3
Boat Ops Extra \$	4,500	963	MJ-5
Dive Ops Extra \$	4,000	962	MJ-2
Held Over \$	16,841	922	JM
Radio Repair & Maintenance \$	2,000	941	BV
Air Compressor Repair \$	4,000	923	BV
Meetings \$	10,000	949	BV
Nozzle Repair \$	500	924	BV
Logistics \$	10,000	954	KT
General Operations (including staffing maintenance) \$	403,159	various	JM
	\$ 471,960		

BUDGET LINE # 40
GENERAL FUND - Overtime - Prevention

	NN SDA	BC SDA	North Collier
	\$ 36,634	\$ 8,366	\$ 45,000

	<u>Total</u>		<u>Monthly</u>	<u>OT #</u>
October '18 - September '19	\$ 18,004	\$	1,500	902
October '19 - September '20	\$ 10,390	\$	866	
October '20 - May '2021	\$ 1,733	\$	217	

	<u>Monthly</u>		<u>Annual</u>	
October '21 - September '22	\$ 3,750	\$	45,000	MC

BUDGET LINE # 41
GENERAL FUND - Overtime - Firewatch

	NN SDA	BC SDA	North Collier
	\$ 9,769	\$ 2,231	\$ 12,000

	<u>Total</u>			<u>OT #</u>
October '18 - September '19	\$ 23,040	\$ 1,920		905
October '19 - September '20	\$ 16,921	\$ 1,410		
October '20 - May '2021	\$ 720	\$ 144		

	<u>Monthly</u>			<u>Annual</u>
October '21 - September '22	\$ 1,000	\$ 12,000		BV

BUDGET LINE # 42
GENERAL FUND - Overtime - Special Teams

	NN SDA	BC SDA	North Collier
	\$ 148,001	\$ 33,796	\$ 181,797

		<u>OT #</u>
TRT - 40 hrs x 37 members x \$66 (avg OT rate)	\$ 97,680	906
SAR - 16 hrs x 6 members x \$66 (avg OT rate)	\$ 6,336	906
Hazmat - 32 hrs x 38 members x \$66	\$ 80,256	907
Dive Team - 24 hrs x 32 members x \$66	\$ 50,688	908
Boat Team - 25 hrs x 15 members x \$66	\$ 24,750	909
TOTAL	\$ 259,710	

****Historical attendance = 70%**

\$	181,797	per CBA
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BUDGET LINE # 43
GENERAL FUND - Overtime - Administration

	NN SDA	BC SDA	North Collier
	\$ 34,192	\$ 7,808	\$ 42,000

	Total	Monthly
October '18 - September '19	\$ 28,308	\$ 2,359
October '19 - September '20	\$ 29,655	\$ 2,471
October '20 - May '2021	\$ 32,705	\$ 4,088

	Monthly	Annual
October '21 - September '22	\$ 3,500	\$ 42,000

Oct '20 - May '21 (8 months)			per month
917 - Adm Office Staff	\$ 30,297	BV	\$ 3,787.13
944 - Mechanics / EVT	\$ 1,869	BV	\$ 233.63
945 - Facilities	\$ 540	BV	\$ 67.50
944 - Mechanics / EVT (add'l OT)	\$ 5,000	KT-1	\$ 416.67
945 - Facilities (add'l OT)	\$ 5,000	KT-2	\$ 416.67
967 - IT	\$ -		\$ -
	\$ 42,706		\$ 4,921.58

Monthly

included currently w/ Admin (917)

BUDGET LINE # 44
GENERAL FUND - Overtime - Beach Patrol

	NN SDA	BC SDA	North Collier
	\$ -	\$ -	\$ -

N/A - \$0 budgeted

BUDGET LINE # 45
GENERAL FUND - Overtime - Paramedic Training

	NN SDA	BC SDA	North Collier
	\$ 51,760	\$ 11,819	\$ 63,579

		<u>OT #</u>
Paramedic - 12 hrs x 100 credentialed PM x \$53/hr	\$ 63,600	937
TOTAL	\$ 63,600	

****Historical attendance = 70%**

100% **	\$ 63,579	JA
	1,200 hrs x \$53/hr x 70%	

BUDGET LINE # 46
GENERAL FUND - Overtime - Reimbursable

	NN SDA	BC SDA	North Collier
	\$ 29,308	\$ 6,692	\$ 36,000

	<u>Total</u>		<u>Monthly</u>
October '18 - September '19	\$ 36,038	\$	3,003
October '19 - September '20	\$ 21,555	\$	1,796
October '20 - May '2021	\$ 23,700	\$	2,963

	<u>Monthly</u>		<u>Annual</u>
October '21 - September '22	\$ 3,000	\$	36,000 BV

	Oct - May '21 (8 months)
948 - Reimbursable	\$ -
952 - Special Detail (\$45/hr)	\$ 23,220.00
953 - NNFD Instructor (\$40/hr)	\$ 480.00
	\$ 23,700.00

BUDGET LINE # 47
GENERAL FUND - Overtime - Training

	NN SDA	BC SDA	North Collier
	\$ 65,639	\$ 14,989	\$ 80,628

	<u>Total</u>		<u>Monthly</u>	<u>OT #</u>
October '18 - September '19	\$ 8,638	\$	720	903
October '19 - September '20	\$ 11,591	\$	966	
October '20 - May '2021	\$ 5,989	\$	749	

	<u>Monthly</u>		<u>Annual</u>	
October '21 - September '22	\$ 6,719	\$	80,628	JA

BUDGET LINE # 48
GENERAL FUND - Training Bonus

NN SDA		BC SDA		North Collier
\$	31,261	\$	7,139	\$ 38,400

Members of the Dive Rescue Team, Technical Rescue Team, Hazmat Team, and Boat Rescue Team who complete 70% of their training receive an annual bonus of \$300 each, paid September 30, per the Collective Bargaining Agreement.

	<u>Budget</u>
HazMat (38 Members) \$	11,400.00
TRT (37 Members) \$	11,100.00
SAR (6 Members) \$	1,800.00
Boat Rescue (15 Members) \$	4,500.00
Dive Rescue (32 Members) \$	9,600.00
	38,400.00

BUDGET LINE # 49
GENERAL FUND - Vacation Pay

	NN SDA	BC SDA	North Collier
\$	146,538	\$ 33,462	\$ 180,000

Upon separation from the District or upon entering the Florida Retirement System or Ch. 175 Pension DROP program, employees are paid for their accrued, earned unused vacation hours (up to a maximum of 500 hours) at their hourly rate, pursuant to the Collective Bargaining Agreement and District Policy.

	<u>Total</u>	<u>Monthly</u>
October '18 - September '19 \$	202,719 \$	16,893

BUDGET LINE # 50
GENERAL FUND - Sick Leave Pay

NN SDA	BC SDA	North Collier
\$ 678,893	\$ 155,025	\$ 833,918

Pursuant to the terms of the Collective Bargaining Agreement and Section 10 of District Policies, employees are paid for earned, unused sick time as of September 30th of each fiscal year at 100% of their hourly rate. Employees have the option of receiving payment for all unused sick time, or transferring a portion of the time to personal time for future use. The number of hours which may be transferred to an employee's personal time bank, as well as the maximum accrual of personal time is defined in the Collective Bargaining Agreement and in District Policy.

	<u>Salaries - Admin & Ops</u>		<u>Sick Pay Out</u>	<u>Ratio (%)</u>
October '16 - September '17	\$ 16,915,407	\$	754,615	4.46%
October '17 - September '18	\$ 16,534,761	\$	720,652	4.36%
October '18 - September '19	\$ 16,245,585	\$	674,693	4.15%
October '19 - September '20	\$ 16,625,359	\$	753,608	4.53%
October '20 - September '21	\$ 17,600,000	\$	750,000	4.26%
October '21 - September '22	\$ 19,155,685	\$	833,918	4.35%

BUDGET LINE # 53
GENERAL FUND - Social Security

	NN SDA	BC SDA	North Collier
\$	1,367,701	\$ 312,315	\$ 1,680,016

Employers are required to pay social security taxes at the rate of 6.20% on all wages up to a maximum of \$142,800 per employee, and medicare taxes at the rate of 1.45% on all wages paid to employees. For budgetary purposes, the total wages budgeted are multiplied by 6.20% and 1.45% to arrive at the estimated social security contribution for the 2021-2022 fiscal year.

October '20 - September '21	\$ 19,155,685	\$ 1,680,016	7.65%
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**BUDGET LINE # 55
GENERAL FUND - Disability Insurance**

NN SDA	BC SDA	North Collier
\$ 93,913	\$ 21,445	\$ 115,358

Pursuant to the Collective Bargaining Agreement and District Policies, short term (6 months) and long term disability insurance is provided for all employees, excluding elected officials. All premiums are fully paid by the District. The District self insures short term disability coverage.

Wages up to a maximum of \$1,200 per week are subject to short and long term disability benefits.

	<u>Salaries - Admin & Ops</u>	<u>Disability Insurance</u>	<u>Ratio (%)</u>
October '15 - September '16	\$ 15,187,177	\$ 74,457	0.49%
October '16 - September '17	\$ 16,915,407	\$ 80,757	0.48%
October '17 - September '18	\$ 16,534,761	\$ 112,967	0.68%
October '19 - September '20	\$ 16,625,359	\$ 65,548	0.39%
October '19 - September '21	\$ 17,600,000	\$ 170,000	0.97%
October '21 - September '22	\$ 19,155,685	\$ 115,358	0.6022%

BUDGET LINE # 57
GENERAL FUND - Life/Health/Dental Insurance

NN SDA	BC SDA	North Collier
\$ 3,984,067	\$ 909,763	\$ 4,893,830

The District utilizes a high deductible insurance platform, which has yielded savings of over \$3 million dollars over the last few years. The cost for the 2021-2022 health insurance coverage includes the District's funding of a Health Savings Account for each employee. Additionally, the District added a new insurance product in July, 2019 to cover the new Florida Law parameters of the "Firefighter Cancer Bill" (HB7129).

	Salaries - Admin & Ops	Life/Health/Dental/HSA	Ratio (%)
October '17 - September '18	\$ 16,534,761	\$ 3,324,356.00	20.11%
October '19 - September '20	\$ 16,625,359	\$ 3,514,271.00	21.14%
October '19 - September '21	\$ 17,600,000	\$ 4,008,127.25	22.77%

	Health/Life	\$ 3,393,202	023-000
	Dental	\$ 202,800	023-000
	FF Cancer	\$ 44,753	023-012
October '21 - September '22	HSA/FSA Funding	\$ 1,253,075	023-010
Budgeted Personnel	\$ 19,155,685	\$ 4,893,830	25.5477%

BUDGET LINE # 58
GENERAL FUND - Life/Health/Dental Insurance - Prevention

NN SDA	BC SDA	North Collier
\$ 205,878	\$ 47,012	\$ 252,890

	Salaries - Prevention		
	Health/Life	\$ 175,344	
	FF Cancer	\$ 2,313	
	Dental	\$ 10,480	
October '21 - September '22	HSA/FSA Funding	\$ 64,753	
Budgeted Personnel	\$ 989,874	\$ 252,890	25.5477%

BUDGET LINE # 59
GENERAL FUND - Life/Health/Dental Insurance - Commissioners

NN SDA	BC SDA	North Collier
\$ 58,615	\$ 13,385	\$ 72,000

	Total	Monthly
October '18 - September '19	\$ 68,109.42	\$ 5,676
October '19 - September '20	\$ 59,105.76	\$ 4,925
October '20 - May '21	\$ 42,404.56	\$ 5,301

October '20 - September '21	Monthly \$ 6,000.00	Annual \$ 72,000	240%
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BUDGET LINE # 60
GENERAL FUND - Post Employment Health Benefits

NN SDA	BC SDA	North Collier
\$ 8,141	\$ 1,859	\$ 10,000

In 2007-2008, the District established a Post Employment Health Plan to provide funds for eligible employees' health insurance costs after retirement. The plan is solely employer funded. The District makes an annual contribution of between \$1,500 and \$2,500 per eligible employee funded by Ad Valorem revenue received in excess of that budgeted. Eligibility is established by Article 21 of the Collective Bargaining Agreement and District Policy Section 14. Current criteria requires an employee to have five years of service to be eligible for the District contribution in an annual amount not to exceed \$2,500. The Fire Chief's Employment Contract also provides for an annual contribution to his Post Employment Health Plan.

NOTE: IF the District receives > 95% of Ad Valorem budget, the PEHP funding will occur and a budget amendment will take place to account for funding. Funding will NOT take place unless > 95% Ad Valorem is received.

	<u>PEHP Funding</u>	<u>Rec'd > 95% (?)</u>
October '15 - September '16	\$ 459,500	Yes
October '16 - September '17	\$ 493,000	Yes
October '17 - September '18	\$ 402,500	Yes
October '18 - September '19	\$ 227,486	Yes

BUDGET LINE # 61
GENERAL FUND - Worker's Compensation

	NN SDA	BC SDA	North Collier
	\$ 678,043	\$ 154,831	\$ 832,874

The District provides worker's compensation insurance coverage for all employees as required by law. One hundred percent of wages paid are subject to worker's compensation, except for overtime. Only two-thirds of overtime paid is subject to worker's compensation.

	<u>Salaries - Admin & Ops</u>	<u>Workers Comp</u>	<u>Ratio (%)</u>
October '17 - September '18	\$ 16,534,761	\$ 753,914.00	4.56%
October '19 - September '20	\$ 16,625,359	\$ 758,696.00	4.56%
October '20 - September '21	\$ 17,600,000	\$ 794,008.55	4.51%
October '21 - September '22	\$ 19,155,685	\$ 832,874	4.3479%

BUDGET LINE # 62
GENERAL FUND - Worker's Compensation - Prevention

	NN SDA	BC SDA	North Collier
	\$ 35,038	\$ 8,001	\$ 43,039

	<u>Salaries - Prevention</u>	<u>Workers Comp</u>	
October '21 - September '22	\$ 989,874	\$ 43,039	4.3479%

BUDGET LINE # 63
GENERAL FUND - Retirement - FRS

	NN SDA	BC SDA	North Collier
\$	584,046	\$ 133,367	\$ 717,413

The employees of the District participate in one of two retirement plans - the Chapter 175 Firefighters' Pension Plan, or the Florida Retirement System. All certified firefighters hired prior to January 1, 1996 and elected officials and administrative staff participate in the Florida Retirement System ("FRS"). Pursuant to Board action, any general employee or elected official ineligible for participation in FRS is provided with a 401(a) plan with equivalent contribution rates to FRS.

All employees participating in FRS, excluding those in the DROP program, are required to contribute 3% of pensionable wages. The employer contribution rates are established by the Florida legislature annually. These rates are effective for their fiscal year, which runs from July 1 to June 30.

Estimated budgeted costs are determined by multiplying anticipated wages of participating employees by the appropriate contribution rate for the plan in which the employee participates.

Budget \$ 717,413 Per Salary/wage schedule

BUDGET LINE # 64
GENERAL FUND - Retirement - FRS - Prevention

	NN SDA	BC SDA	North Collier
\$	38,029	\$ 8,684	\$ 46,713

Budget \$ 46,713 Per Salary/wage schedule

BUDGET LINE # 65
GENERAL FUND - Retirement - CHP 175

	NN SDA	BC SDA	North Collier
\$	2,798,321	\$ 638,998	\$ 3,437,319

All certified firefighters hired by the District after January 1, 1996 participate in the Chapter 175 Firefighters' Pension plan. Contributions to the plan are funded partially by State Premium Tax Funds, with the balance paid by the District. Currently, the District may utilize up to \$1.746 million annually of those state funds to offset the District's required contribution, as determined by an annual actuarial study prepared on behalf of the Pension Plan's Board of Trustees and as the result of collective bargaining in 2007. Effective October 1, 2011, plan participants are required to contribute 3% of pensionable wages to the Plan, which results in a reduction to the District's contribution rate. Additionally, the Board of Fire Commissioners agreed to pre-fund the District's contribution beginning with the 17-18 plan year. By pre-funding the the majority of the contribution, the District will save in the contribution amount because the funds will be invested longer and the actuarial study can eliminate an interest charge for funding the plan quarterly. The District's contribution rate reflects the most recent acturial valuation report accepted in February 2021. - 21.35% employer contribution.

Budget \$ 3,437,319 Per Salary/wage schedule

BUDGET LINE # 66
GENERAL FUND - Retirement - CHP 175 - Prevention

	NN SDA	BC SDA	North Collier
\$	114,375	\$ 26,117	\$ 140,492

Budget \$ 140,492 Per Salary/wage schedule

BUDGET LINE # 67
GENERAL FUND - Retirement - Commissioners - FRS

	NN SDA	BC SDA	North Collier
\$	10,438	\$ 2,383	\$ 12,821

As of June 1, 2003, most elected officials participate in the Florida Retirement System except for those who are ineligible they participate in a 401K plan. The contribution rate is established legislatively, along with any percentage of employee contribution. The required employee contribution is currently 3%.

Budget \$ 12,821 Per Salary/wage schedule

BUDGET LINE # 68
GENERAL FUND - Retirement - Commissioners - 401

	NN SDA	BC SDA	North Collier
\$	806	\$ 184	\$ 990

Budget \$ 990 Per Salary/wage schedule

BUDGET LINE # 70
GENERAL FUND - District Physician / Clinic Svcs & Physicals

NN SDA	BC SDA	North Collier
\$ 207,296	\$ 47,336	\$ 254,632

All personnel employed under the terms of the Collective Bargaining Agreement and all sworn employees covered by Section 25.03 of the District Policies are required to undergo an annual physical performed by the District physician consisting of specified criteria. These services are billed through the employee's health insurance under the wellness provision. Any costs for required components of the physical not covered by the wellness provision of the health insurance plan are paid for by the District. Pursuant to the terms of Section 25.03 of District Policies, all non-sworn administrative staff have the option of an annual physical, which is funded in the same manner as those provided for bargaining unit employees.

The District also provides fit for duty and pre-employment physical exams, via the District Physician. The District pays 100% of these costs.

	<u>Salaries - Admin & Ops</u>	<u>Employee Physicals</u>	<u>Ratio (%)</u>
October '15 - September '16	\$ 15,187,177	\$ 218,512.00	1.44%
October '16 - September '17	\$ 16,915,407	\$ 217,178.00	1.28%
October '17 - September '18	\$ 16,534,761	\$ 218,341.00	1.32%
October '19 - September '20	\$ 16,625,359	\$ 211,792.00	1.27%
October '21 - September '22	\$ 19,155,685	\$ 254,632	1.3293%
Budgeted Total		\$ 254,632	avg ratio

BUDGET LINE # 71
GENERAL FUND - Retirement Recognition

	NN SDA	BC SDA	North Collier
\$	4,885	\$	1,115
			\$ 6,000

The 2020-2021 General Fund Budget contains provision for an expenditure of \$6,000 to provide retirement recognition acknowledgments pursuant to District Policy.

October '17 - September '18	\$	2,821	
October '18 - September '19	\$	7,319	
October '19 - September '20	\$	5,500	
October '20 - May '21	\$	3,417	(8 months)
		\$ 5,126	annualized
Budget	\$	6,000	BV

NOTE - this includes \$1,000 to provide materials to host retired District personnel (JA-4)

BUDGET LINE # 80
GENERAL FUND - Liability, Auto, & Bldg Insurance

	NN SDA	BC SDA	North Collier
\$	435,924	\$ 99,544	\$ 535,468

The District maintains general liability, auto, property, accident, sickness and umbrella coverage through VFIS Insurance Company. Cost projections are based on current actual costs plus an additional 5%.

		<u>FY 19/20</u>	<u>(+5% for budget)</u>
VFIS (via Glatfelter Ins Gp)	\$	509,970	\$ 535,468
Hartford - Accident Lines**	\$	-	\$ -
			\$ 535,468

**This is a 2-yr policy. Will be N/A in FY 21/22
 Next term will apply to FY22/23 budget

BUDGET LINE # 81
GENERAL FUND - Communications

	NN SDA		BC SDA	North Collier
	\$	233,553	\$	53,332
				\$ 286,885

The Communications budget lines provide for the District's expenditures for the repair and maintenance of all radios. This includes FCC license upgrades, VHF bands, 800 Portable batteries, VHF mobile radios, chargers, station chargers, replacement collar mics, station antenna repairs, various Motorola 800 mobile radios / portable radios, and station base units.

BUDGET LINE # 82
GENERAL FUND - Telephone

	NN SDA	BC SDA	North Collier
\$	332,560	\$	75,940
			\$ 408,500

The provision for telephone services includes the cost of telephone service for all District facilities, the cell phone contract cost, the cost of the data lines, data cards and telephone maintenance and repair. Budgeted amounts represent current year costs of all components, including contracts in effect for data lines and cell phone service. The budget specifically includes amounts toward network and voice communication expenses, District cellular voice and data expenses, and GPS Vehicle/Fleet software.

BUDGET LINE # 83
GENERAL FUND - Utilities

	NN SDA	BC SDA	North Collier
	\$ 195,384	\$ 44,616	\$ 240,000

As with the provision for telephone services, the amount provided in the utilities budget line is determined by actual current year expenses.

	(8 months)		(Prior fiscal year)		budgeted for GF
	October '20 - May '2021		October '19 - September '20		
GF-Utilities-St. 40	\$ 10,485		\$ 20,101		\$ 16,784
GF-Utilities-St. 42	\$ 9,369		\$ 14,396		\$ 13,041
GF-Utilities-St. 43	\$ 10,576		\$ 19,055		\$ 16,260
GF-Utilities-St. 44	\$ 22,512		\$ 34,759		\$ 31,427
GF-Utilities-St. 45	\$ 32,098		\$ 56,669		\$ 48,709
GF-Utilities-St. 46	\$ 14,621		\$ 25,420		\$ 21,972
GF-Utilities-St. 47	\$ 3,185		\$ 9,812		\$ 7,132
GF-Utilities-Taylor Road	\$ 17,004		\$ 32,636		\$ 27,240
GF-Utilities-Nursery Lane	\$ 350		\$ 566		\$ 503
GF-Utilities-Oaks	\$ -		\$ -		\$ -
GF-Utilities-Station 48	\$ 18,799		\$ 30,780		\$ 27,207
Utilities Station 10	\$ 10,055		\$ 15,386		\$ 13,961
Utilities Station 12	\$ 8,213		\$ 13,797		\$ 12,078
Utilities Admin	\$ 1,709		\$ 4,611		\$ 3,468
Utilities-Sun Century	\$ 133		\$ 264		\$ 218
	\$ 159,109		\$ 278,251		\$ 240,000

BUDGET LINE # 84
GENERAL FUND - Vehicle Maintenance

	NN SDA		BC SDA	North Collier
\$	493,426	\$	112,674	\$ 606,100

The District operates a vehicle and apparatus maintenance facility and employs four (4) full-time EVT mechanics to service the fleet. The purchase of parts to accomplish these repairs, as well as other anticipated maintenance items and services are reflected in this expense line. Additionally, the cost for external repair services is included to provide for services which cannot be performed at our facility. The increase is due to aging reserve apparatus and deferring the replacement of front line apparatus.

The current budget includes O/S repairs, annual inspections, marine/beach patrol maintenance, upfitting cost to various new vehicles, hose reel uplifts, Booster Tanks (brush trucks), and general maintenance.

BUDGET LINE # 85
GENERAL FUND - Building Maintenance

NN SDA	BC SDA	North Collier
\$ 353,356	\$ 80,689	\$ 434,045

Building Maintenance - Preserve Maintenance	\$ 12,000
Building Maintenance -Vacant Property Maintenance	\$ 10,000
Building Maintenance - Landscape Maintenance	\$ 20,000
Building Maintenance -Lawn Service	\$ 60,000
Building Maintenance -Bay Door Service	\$ 12,000
Building Maintenance -Glass Replacement	\$ 1,000
Building Maintenance -Lift Station Service	\$ 4,750
Building Maintenance - Pest Control	\$ 9,000
Building Maintenance - Fuel Pump/Service Repair	\$ 47,000
Building Maintenance - Generator Repair/Service	\$ 35,000
Building Maintenance - Fuel Tank Repair/Service	\$ 1,900
Building Maintenance - Lake Maintenance	\$ 1,795
Building Maintenance - Lawn Sprinkler Repair	\$ 3,600
Building Maintenance - Miscellaneous Outside Repairs	\$ 10,000
Building Maintenance - Electrical Repairs/Service	\$ 45,000
Building Maintenance - Plumbing Repairs/Service	\$ 12,000
Building Maintenance - A/C and Ice Machine Maintenance Contract	\$ 25,000
Building Maintenance - AC/Ice Unexpected Repairs	\$ 20,000
Building Maintenance - Waste Disposal/Shredding/Dumpsters	\$ 2,500
Building Maintenance - Appliance Repair/Service	\$ 5,000
Building Maintenance - Fire Alarm Service/Testing/Repairs	\$ 8,000
Building Maintenance - Fire sprinkler Service/Testing/Repairs	\$ 7,000
Building Maintenance - Hood/Extinguisher Service/Repairs	\$ 6,000
Building Maintenance - Inside Repairs	\$ 10,000
Building Maintenance -Flooring/Furniture Replacement	\$ 10,000
Building Maintenance -Maint Tools and Equipment	\$ 2,000
Building Maintenance - Maint Contract - Fitness Equip	\$ 5,000
Building Maintenance - General Maintenance Supplies	\$ 7,500
Building Maintenance - Training Tower Maintenance	\$ 5,000
Building Maintenance - Handyman	\$ 10,000
Building Maintenance - Cleaning Service	\$ 26,000
	\$ 434,045 KT

BUDGET LINE # 86
GENERAL FUND - Building Maintenance - St. 10

	NN SDA	BC SDA	North Collier
\$	11,927	\$ 2,723	\$ 14,650

Building Maintenance, Ops	\$	3,000	KT
Water Service	\$	1,500	KT
Septic System	\$	600	KT
Paint - Bay	\$	500	KT
Front Deck/Stairs	\$	2,000	KT
Replace doors	\$	1,000	KT
Concrete Replacement, Front Walk	\$	500	KT
Holiday Decorations	\$	250	KT
Unexpected Captain's needs, St 10	\$	1,000	KT
Misc Exercise Equipment	\$	1,500	KT
Shop Fans	\$	700	KT
<u>(Admin Bldg)</u>			
Building Maintenance, Admin Building	\$	1,000	KT
Septic System	\$	600	KT
Unexpected Captain's needs, Admin 10	\$	500	KT
	\$	14,650	

BUDGET LINE # 87
GENERAL FUND - Building Maintenance - BC Essential Services

	NN SDA		BC SDA		North Collier
	\$	-	\$	-	\$ -

Building Maint needs	\$	-
	\$	-
	\$	-

BUDGET LINE # 88
GENERAL FUND - Building Maintenance - St. 12

	NN SDA	BC SDA	North Collier
	\$ 7,612	\$ 1,738	\$ 9,350

Building Maintenance - Station 12	\$	2,000	KT
Holiday Decorations	\$	250	KT
Water Service	\$	1,500	KT
Septic System	\$	600	KT
Glass Shower Doors	\$	3,000	KT
Bunk Room Privacy Curtains	\$	1,000	KT
Unexpected Captain's needs	\$	1,000	KT
	\$	9,350	

BUDGET LINE # 89
GENERAL FUND - Building Maintenance - St. 40

	NN SDA	BC SDA	North Collier
	\$ 3,216	\$ 734	\$ 3,950

Building Maintenance - Station 40	\$	2,000	KT
Holiday Decorations	\$	250	KT
Exercise Equipment	\$	500	KT
Vaccuum Cleaner	\$	200	KT
Unexpected Captain's needs	\$	<u>1,000</u>	KT
	\$	3,950	

BUDGET LINE # 90
GENERAL FUND - Building Maintenance - St. 42

	NN SDA	BC SDA	North Collier
	\$ 6,716	\$ 1,534	\$ 8,250

Building Maintenance - Station 42	\$	2,000	KT
Kitchen Update	\$	5,000	KT
Holiday Decorations	\$	250	KT
Unexpected Captain's needs	\$	1,000	KT
	\$	8,250	

BUDGET LINE # 91
GENERAL FUND - Building Maintenance - St. 43

	NN SDA	BC SDA	North Collier
	\$ 6,594	\$ 1,506	\$ 8,100

Building Maintenance - Station 43	\$	2,000	KT
Paint EMS Bay	\$	500	KT
Beds	\$	1,750	KT
Recliners	\$	1,600	KT
Rogue Assault Airbike	\$	1,000	KT
Unexpected Captain's needs	\$	1,000	KT
Holiday Decorations	\$	250	KT
		<hr/>	
	\$	8,100	

BUDGET LINE # 92
GENERAL FUND - Building Maintenance - St. 44

NN SDA		BC SDA		North Collier
\$	10,420	\$	2,380	\$ 12,800

Building Maintenance	\$	2,000	KT
Interior Paint	\$	600	KT
Apparatus Bay, Paint	\$	1,000	KT
Flooring	\$	2,000	KT
Cabinets	\$	3,500	KT
Refrigerators	\$	1,700	KT
Office Desks	\$	2,000	KT
		<hr/>	
	\$	12,800	

BUDGET LINE # 93
GENERAL FUND - Building Maintenance - St. 45

	NN SDA		BC SDA		North Collier
	\$	32,686	\$	7,464	\$ 40,150

Building Maintenance	\$		5,000		KT
Interior Paint	\$		500		KT
Burn Simulator Maintenance	\$		15,000		KT / MJ
Cabinet Doors	\$		3,000		KT
Holiday Decorations	\$		250		KT
Unexpected Captain's needs	\$		1,000		KT
Gym Equipment	\$		3,400		KT
Pressure Washer	\$		2,000		KT
Office Furniture - JH	\$		4,000		KT-1 / JH
Office Furniture - DR	\$		6,000		KT-2 / DR
			\$		40,150

BUDGET LINE # 94
GENERAL FUND - Building Maintenance - St. 46

	NN SDA	BC SDA	North Collier
	\$ 8,752	\$ 1,998	\$ 10,750

Building Maintenance	\$	2,000	KT
Kitchen Update	\$	6,000	KT
Holiday Decorations	\$	250	KT
Unexpected Captain's needs	\$	1,000	KT
Mattresses	\$	700	KT
Misc Gym Equipment	\$	800	KT
	\$	10,750	

BUDGET LINE # 95
GENERAL FUND - Building Maintenance - St. 47

	NN SDA	BC SDA	North Collier
	\$ 3,460	\$ 790	\$ 4,250

Building Maintenance	\$	2,000	KT
Resurface kitchen table	\$	500	KT
Holiday Decorations	\$	250	KT
Unexpected Captain's needs	\$	1,000	KT
Misc Gym Equipment	\$	500	KT
	\$	4,250	

BUDGET LINE # 96
GENERAL FUND - Building Maintenance - St. 48

	NN SDA	BC SDA	North Collier
\$	8,283	\$ 1,892	\$ 10,175

Building Maintenance - St. 48	\$	4,000	KT
Elevator Service	\$	2,875	KT
Paint, Apparatus Bay	\$	1,000	KT
Holiday Decorations	\$	250	KT
Unexpected Captain's needs	\$	1,000	KT
Replacement smoker	\$	650	KT
Blackstone griddle	\$	400	KT
	\$	10,175	

BUDGET LINE # 97
GENERAL FUND - Building Maintenance - Essential Services

	NN SDA	BC SDA	North Collier
	\$ 10,787	\$ 2,463	\$ 13,250

Building Maintenance, Taylor Rd	\$	2,000	KT
Building Maintenance, Nursery Lane	\$	1,000	KT
Pressure Washer	\$	2,000	KT
Taylor Rd, Parking Space lines/curbs in rear	\$	850	KT
Water Fountain fill station	\$	1,000	KT
Exercise Equipment	\$	2,400	KT
Unexpected Item Replacements, Taylor Rd	\$	1,000	KT
Building Maintenance, St 11	\$	1,000	KT
Building Maintenance, Sun Century	\$	2,000	KT
		<hr/>	
	\$	13,250	

BUDGET LINE # 98
GENERAL FUND - Equipment Repair & Maintenance - Fire

	NN SDA	BC SDA	North Collier
	\$ 65,128	\$ 14,872	\$ 80,000

Annual Flow Testing & Repairs -Scott Air Packs	\$	16,000	KT
Hydrostatic Testing (18) of Scott Air Bottles	\$	5,000	KT
Unexpected Repairs - Scott Air Packs	\$	10,000	KT
Fire Equip R&M-Hose Testing Annual Hose Testing	\$	14,500	KT
Fire Equip R&M-Ladder Testing	\$	1,500	KT
Fire Equip. R&M - Fire Tools	\$	15,000	KT
Annual Service / Testing - R&M-Hurst Equipment	\$	12,000	KT
Unexpected Battery Replacements -R&M-Hurst Equipment	\$	3,000	KT
Unexpected Repairs of Hurst Equipment - R&M-Hurst Equipment	\$	3,000	KT
	\$	80,000	

BUDGET LINE # 99
GENERAL FUND - Equipment Repair & Maintenance - SCBA

	NN SDA	BC SDA	North Collier
\$	10,176	\$ 2,324	\$ 12,500

Compressor Repairs	\$	12,500	KT
	\$	<u> -</u>	
	\$	12,500	

BUDGET LINE # 100
GENERAL FUND - Equipment Repair & Maintenance - NOZZLE

	NN SDA	BC SDA	North Collier
\$	4,070	\$ 930	\$ 5,000

Nozzle Repair and Replacement	\$	5,000	KT
	\$	-	
	\$	5,000	

BUDGET LINE # 101
GENERAL FUND - Computer Maintenance

	NN SDA	BC SDA	North Collier
\$	692,758	\$ 158,192	\$ 850,950

The Computer Maintenance budget line provides for the District's expenditures for all non-capital IT expenditures. This includes but is not limited to service contracts (backup appliances), various existing software renewal expenditures, support contracts, computer hardware, computer supplies, cloud services, remediation services, among other items.

BUDGET LINE # 102
GENERAL FUND - Hydrant Maintenance

	NN SDA	BC SDA	North Collier
	\$ 122,115	\$ 27,885	\$ 150,000

The estimated cost for hydrant maintenance services performed by the District is based on current year actual cost and an analysis of the cost over the last two years. However, there are increased repairs that are being currently scheduled.

Hydrant Maintenance	\$	12,657
Hydrant Repairs	\$	137,343
	\$	150,000

	<u>Total</u>		<u>Monthly</u>		
October '18 - September '19	\$ 43,276	\$	3,606	\$	3,606
October '19 - September '20	\$ 43,845	\$	3,654	\$	3,654
October '20 - May '2021	\$ 21,075	\$	2,634	\$	2,634

	<u>Monthly</u>		<u>Annual</u>		
October '21 - September '22	\$ 12,500	\$	150,000	MC	

	October '19 - September '20	October '20 - May '21 (8 months)		
001-5220-046-011	\$ 121	\$ 5,357	8.44%	
001-5220-046-800	\$ 43,724	\$ 15,718	91.56%	
	\$ 43,845.00	\$ 21,075.00		
		\$ 31,612.50	Annualized	

BUDGET LINE # 103
GENERAL FUND - ALS/Emergency Medical Supply/Services

	NN SDA	BC SDA	North Collier
	\$ 154,268	\$ 35,227	\$ 189,495

Automatic Ext. Defibrillator (5)	\$	7,795	JA-1
EMS Medical Protocol, EMS Council, CE Broker and Misc.	\$	12,000	JA-2
Medical supplies	\$	120,000	KT
Oxygen Refill	\$	10,000	KT
Lucas Preventative Maintenance Agreement (1 year)	\$	20,000	KT
Scoop stretchers	\$	5,500	KT
EMS Equipment Repair	\$	2,500	KT
Stryker stretcher Maintenance	\$	5,000	KT
New Squad 480 Out Fit	\$	2,500	KT
New O2 bottles	\$	4,200	KT
		<u>189,495</u>	

BUDGET LINE # 104
GENERAL FUND - Office Supplies

	NN SDA	BC SDA	North Collier
	\$ 58,615	\$ 13,385	\$ 72,000

	<u>Total</u>		<u>Monthly</u>
October '18 - September '19	\$ 62,340	\$	5,195
October '19 - September '20	\$ 73,729	\$	6,144
October '20 - May '2021	\$ 34,265	\$	4,283

	<u>Monthly</u>		<u>Annual</u>
October '21 - September '22	\$ 6,000	\$	72,000

Prevention Supplies are being included in Line 104 "Office Supplies" going forward.
 (from Line 105)

BUDGET LINE # 105
GENERAL FUND - Office Supplies - Prevention

	NN SDA	BC SDA	North Collier
	\$ -	\$ -	\$ -

	<u>Total</u>		<u>Monthly</u>
October '18 - September '19	\$ 653	\$	54
October '19 - September '20	\$ 377	\$	31
October '20 - May '2021	\$ 4,980	\$	623

	<u>Monthly</u>		<u>Annual</u>
October '21 - September '22	\$ -	\$	-

Prevention Supplies are being included in Line 104 "Office Supplies" going forward.

BUDGET LINE # 106
GENERAL FUND - Protective Gear

	NN SDA		BC SDA		North Collier
	\$	310,335	\$	70,865	\$ 381,200

The Protective Gear budget line provides for replacement of protective gear (excluding bunker pants and coats, which are identified as capital assets), and the purchase of protective gear for new employees. This expense line also provides for the mandatory inspection, cleaning and repair of existing protective gear.

Annual Bunker Gear Cleaning, Inspection & Repairs	\$	60,000	
Unexpected Gear Repairs	\$	9,500	
Extractor Maintenance	\$	1,000	
Gloves, Hoods, Helmets, etc.	\$	17,300	
(13) Protective Gear New Hires	\$	14,500	
Gloves, Hoods, Helmets Explorers/Reserves	\$	4,500	
Sets Ballistic Gear (PGIT Grant)	\$	14,000	
(35 Sets) Wildland/ Extrication Gear	\$	26,250	
(55) Bunker Boots	\$	26,600	
(13) Bunker Boots (New Hires)	\$	5,000	
(13) Extrication Gear (New Hires)	\$	9,750	
Boots Explorers/Reserves	\$	3,000	
(13) Bunker Gear, New Firefighters	\$	37,000	
(5) Bunker Gear, Unexpected Failures,	\$	14,000	
(5) Bunker Gear Explorers/Reserves	\$	10,000	
Bunker Gear Second Set Program (29)	\$	86,800	
Bunker Gear replacement due to End of Life (36)	\$	42,000	
	\$	381,200	KT

BUDGET LINE # 107
GENERAL FUND - Uniforms

	NN SDA		BC SDA		North Collier
	\$	103,391	\$	23,609	\$ 127,000

Pursuant to Article 17 of the Collective Bargaining Agreement and Section 16 of District Policies, each bargaining unit and non-bargaining unit sworn employee is allotted a specific dollar amount per year for the purchase of uniforms. In addition the District also provides uniforms on a limited bases for administrative staff and Fire Commissioners. This budget line also provides for the replacement of sworn employees' boots, and badges required resulting from promotions.

BUDGET LINE # 109
GENERAL FUND - Station Supplies

	NN SDA		BC SDA	North Collier
\$	59,266	\$	13,534	\$ 72,800

Provision for basic supplies for all stations is made within this budget line. This includes station cleaning supplies, basic station supplies, casket flags, retirement flags, and an additional provision (\$10,000) for additional unexpected emergency effects (Pandemic/Natural Disasters).

BUDGET LINE # 110
GENERAL FUND - Enterprise Lease

	NN SDA	BC SDA	North Collier
\$	168,608	\$ 38,502	\$ 207,110

This budget line provides for the annual lease cost of the vehicle replacement and maintenance agreement with Enterprise. These vehicles leases are not lease to own, as the apparatus leases provide.

7 leased vehicles (per contract) - incl replacement FY21/22	\$	44,713	KT-2
25 leased vehicles (per contract) - new vehicles FY 21/22	\$	121,945	KT-3
10 new leased vehicles (6 months payment)	\$	40,452	KT-1
	\$	207,110	

BUDGET LINE # 111
GENERAL FUND - Office Equipment

	NN SDA	BC SDA	North Collier
\$	21,167	\$ 4,833	\$ 26,000

The Office Equipment (Non-Capital) budget line provides for the purchase of small office equipment (items with an individual cost of less than \$1,000 such as printers and fax machines), printer cartridges, and the lease and maintenance fees for photocopy machines.

ITEMS

Copier Leases & Maintenance	\$	20,000	BV
Postage Machine Lease	\$	2,500	BV
Printer Replacement	\$	1,000	BV
Misc. Office Equip.	\$	2,500	BV
	\$	26,000	

BUDGET LINE # 112
GENERAL FUND - Office Equipment - Prevention

	NN SDA		BC SDA		North Collier
	\$	5,292	\$	1,208	\$ 6,500

The Office Equipment (Non-Capital) budget line provides for the purchase of small office equipment (items with an individual cost of less than \$5,000 such as printers and fax machines, office chairs), printer cartridges, and the lease and maintenance fees for multi-purpose machines. This also includes provisions for decorations in the main entry/lobby areas at the Taylor Rd office.

BUDGET LINE # 113
GENERAL FUND - Fire Equipment

	NN SDA	BC SDA	North Collier
	\$ 298,123	\$ 68,077	\$ 366,200

Contained within the Fire Equipment (non-capital) budget line are provisions for the purchase of fire equipment with a cost of less than \$1,000 per item, including replacement fire hose.

Foam/Absorbent	\$ 20,000
Knucklehead Flashlights	\$ 3,200
30/45 min bottles	\$ 12,050
Replacement Hose	\$ 5,000
Replacement Hose Schedule	\$ 46,350
Replacement Nozzles	\$ 8,500
Misc. Equip Replacements	\$ 70,000
Air Pack ID's	\$ 500
(3) Battery Cut off saw	\$ 2,700
Fire Shelters	\$ 5,000
20 Volt DeWalt tools	\$ 2,500
(4) Laminated glass cutter	\$ 2,100
(3) Rit Pack	\$ 12,000
(2) Replace PPV on EN12 and EN46	\$ 10,000
(1) Replace Vent Saw on EN45	\$ 1,500
(2) Intakes	\$ 5,000
(4) TeleCrib Rescue Struts	\$ 5,500
(2) K12 Rescue Saw	\$ 4,000
Hose Roller	\$ 3,000
Equipment for Reserve Apparatus	\$ 15,000
Equipment for new Brush Truck	\$ 13,500
Equipment needed for New R48	\$ 19,500
Air Sanitation	\$ 25,000
Wireless Headset Systems	\$ 21,000
Generators	\$ 3,300
Misc Supplies	\$ 6,500
Station Logos	\$ 4,500
outfit New Squad	\$ 14,000
outfit New Water Tender	\$ 18,000
(10) Facemasks Explorers/Reserves	\$ 3,000
(13) New Hire Face Masks	\$ 4,000
	\$ 366,200 KT

BUDGET LINE # 114
GENERAL FUND - Shop Equipment and Supplies

	NN SDA	BC SDA	North Collier
\$	42,740	\$	9,760
			\$ 52,500

The Shop Equipment-Non-Capital & Supplies budget line provides for the purchase of small equipment costing less than \$5,000 and basic supplies for the shop/maintenance facility.

Shop Equipment and Supplies	\$	20,000	
Shop Equipment Repair and Maintenance	\$	10,500	
Shop Equipment and Supplies -Rag Service	\$	3,500	
SE& S - Shop-Misc Small Tools	\$	8,000	
Steam Pressure Washer	\$	4,000	
Vinyl Printer Cutter	\$	6,500	
		52,500	KT

BUDGET LINE # 115
GENERAL FUND - Warehouse/Logistics Supplies/Equipment

	NN SDA	BC SDA	North Collier
\$	7,978	\$ 1,822	\$ 9,800

The Warehouse/Logistics Supplies & Equipment budget line provides for supplies and small equipment required to operate the warehouse and logistics center for the District, including supplies to clean and maintain protective equipment.

Laundry Soap & Supplies for Bunker Gear	\$	1,500	
RFID Tags & Supplies	\$	2,000	
Shipping & Receiving Supplies	\$	500	
Engraving Supplies for Pass Tags	\$	800	
Misc Warehouse supplies	\$	2,500	
Sanitizing system	\$	2,500	
	\$	9,800	KT

BUDGET LINE # 116
GENERAL FUND - Professional Fees

	NN SDA	BC SDA	North Collier
\$	525,094	\$	119,906
			\$ 645,000

The District routinely utilizes a large variety of professional services, including legal, actuarial, benefit consultant, medical director (and associate medical directors) and other professional service fees. This includes legislative costs, EAP services (via Counseling Associates), information technology services, record retention, HIPAA/FIPAA training, salary survey (current year), NCFR Master Plan (current year),

**BUDGET LINE # 117
GENERAL FUND - Property Appraiser Fees**

	NN SDA		BC SDA		North Collier
	\$ 243,230		\$ 45,286		\$ 288,516

Estimated fees are computed based on the budget of the Collier County Property Appraiser's Office, and are provided to the District via written correspondence from that office. These fees constitute the District's share of the Property Appraiser's annual budget, which is how the Property Appraiser is compensated for providing property tax assessments to the District.

Estimated Tax Revenue	\$ 35,735,586		\$ 8,369,373	(Line 1)
Assessor's Fees	0.68%		0.54%	
	\$ 243,229.92		\$ 45,286.26	

(October '20 - May '21)	NNSDA		BCFIR		TOTAL
Tax Revenue	\$ 34,610,467		\$ 7,434,627		\$ 42,045,094
Assessor's Fees	\$ 189,145		\$ 39,863		\$ 229,008
	0.55%		0.54%		0.54%

(October '19 - September '20)	NNSDA		BCFIR		TOTAL
Tax Revenue	\$ 32,932,850		\$ 6,841,453		\$ 39,774,303
Assessor's Fees	\$ 268,330		\$ 37,355		\$ 305,685
	0.81%		0.55%		0.77%

BUDGET LINE # 118
GENERAL FUND - Tax Collector's Fees

	NN SDA	BC SDA	North Collier
	\$ 720,212	\$ 172,887	\$ 893,099

The Collier County Tax Collector receives an annual fee for collecting and distributing Ad Valorem taxes to the District. The fee is identified in Section 192.091, Florida Statute, and utilizes a formula based on Ad Valorem collected.

Estimated Tax Revenue	\$ 35,735,586	\$ 8,369,373	(Line 1)
Collector's Fees:			
3% of first \$50,000 per SDA	\$ 1,500	\$ 1,500	
2% on Balance	\$ 713,712	\$ 166,387	
Postage	\$ 5,000	\$ 5,000	
	\$ 720,212	\$ 172,887	BV

BUDGET LINE # 119
GENERAL FUND - Auditor

	NN SDA		BC SDA	North Collier
\$	48,846	\$	11,154	\$ 60,000

The District is required by law to undergo an annual audit by an independent auditing firm and must an audited financial statement to the Auditor General on an annual basis.

NOTE - This includes the cost of Single Audit reporting (Fed/State expenditures > \$750,000)

October '20 - May '21	\$	16,000	w/ Single Audit for FY 19/20
October '19 - September '20	\$	63,800	w/ Single Audit for FY 18/19
October '18 - September '19	\$	64,600	No Single Audit for FY 17/18
 Budget	 \$	 60,000	 Single Audit is NOT anticipated for FY 20/21 paid in FY 21/22

BUDGET LINE # 121
GENERAL FUND - Special Assessor's Fee for Water/Sewer

	NN SDA	BC SDA	North Collier
\$	-	\$	-

This assessment reflects the District's portion of the water and sewer assessment allocated to Station #44 by the Station #44 by the County. Collier County Emergency Services pays 38% of this assessment and the District pays 62% of the assessment. This also includes the new Collier County Storm Water Assessment.

October '18 - June '19	\$	-
October '17 - Sept '18	\$	-

BUDGET LINE # 122
GENERAL FUND - Travel and Per Diem

NN SDA		BC SDA		North Collier
\$	72,821	\$	16,629	\$ 89,450

This account reflects all travel and per diem reimbursement expenses for all conferences, seminars and employee and Commissioner travel outside of the District boundaries. Because budget requests for training, seminars and conferences are submitted as much as one year in advance of the event, the exact location and associated travel costs are often unknown and therefore such costs are estimated. Budget requests included operations, Honor Guard, Logistics, Fleet, Admin, Training, EMS and Special Teams.

BUDGET LINE # 123
GENERAL FUND - PIO / Community Outreach

	NN SDA	BC SDA	North Collier
\$	61,872	\$ 14,128	\$ 76,000

The District routinely participates in a variety of community outreach events. This budget line includes costs associated with the annual Farm City BBQ / Public Service Awards breakfast, annual District Community Event (Haloween), back to school event supplies, and \$50,000 towards the overall cost of providing CPR to all public schools per the newly established CS/HB 157 law.

BUDGET LINE # 125
GENERAL FUND - Vehicle Fuel/Oil

	NN SDA	BC SDA	North Collier
\$	227,541	\$ 51,959	\$ 279,500

This expense line reflects vehicle fuel and oil for all District apparatus and vehicles. Because of the fluctuation of gasoline and diesel prices, and the inability to accurately predict what those prices will be in the coming fiscal year, cost estimates for budgetary purposes have been made based on current year expenditures plus other logistical factors.

Fuel	\$	250,000	
Fuel Tank Additives	\$	4,000	
Vehicle Fluids	\$	18,000	
DEF Fluid	\$	<u>7,500</u>	
	\$	279,500	KT

BUDGET LINE # 126
GENERAL FUND - Training & Education Courses

	NN SDA	BC SDA	North Collier
\$	254,195	\$ 58,045	\$ 312,240

This budget line reflects payment of the cost of public college courses, Florida State Fire College courses, paramedic college courses, and other training or certification courses. This includes the cost of various certifications and/or re-certifications of certificates held throughout the organization. Budget requests included operations, Honor Guard, Logistics, Fleet, Admin, Training, EMS and Special Teams.

BUDGET LINE # 127
GENERAL FUND - Training Supplies/Equipment

	NN SDA		BC SDA		North Collier
	\$	21,167	\$	4,833	\$ 26,000

The expenses contained within this budget line are for the supplies and equipment required for operational training. This specifically includes training books and subscriptions, propane (for training), auto-extrication expenditures, vehicles (to be used in auto-extrication training), building tools and supplies, and misc. manikin supplies.

BUDGET LINE # 128
GENERAL FUND - Miscellaneous

	NN SDA		BC SDA		North Collier
	\$	14,857	\$	3,393	\$ 18,250

The Miscellaneous Expense budget line provides for expenses, often one-time in nature, which cannot be categorized to another expense line or are not significant enough to warrant an expense line. This includes but is not limited to staff or community cards, postage, trophies/awards, among other items.

BUDGET LINE # 129
GENERAL FUND - Subscription / Dues

	NN SDA		BC SDA		North Collier
	\$	13,526	\$	3,089	\$ 16,615

This budget line contains financial provision for the Florida Association of Special District Dues, as well as other professional association dues and subscriptions. This includes FASD CDO/CDM, Greater Naples Chamber, CCFEMSCA, Leadership Collier, and Command Staff Professional Memberships.

BUDGET LINE # 130
GENERAL FUND - Subscription / Dues - Prevention

	NN SDA		BC SDA		North Collier
	\$	4,290	\$	980	\$ 5,270

Identified below are membership dues unique to the Fire Prevention Bureau, as well as the cost for the subscription to NFPA codes. This also includes FFMIA membership dues, CCFMIA membership dues.

BUDGET LINE # 131
GENERAL FUND - Legal Advertisements

	NN SDA		BC SDA		North Collier
	\$	4,885	\$	1,115	\$ 6,000

The District is required by Florida Statute to provide legal notice of regular meetings, workshops and special meetings. The District is also required to publically advertise for Request for Proposals, Invitations to Bid, and the sale of surplus equipment in accordance with District Policies.

BUDGET LINE # 132
GENERAL FUND - Dive Team

	NN SDA	BC SDA	North Collier
\$	10,323	\$ 2,357	\$ 12,680

The Dive Team consists of 27 members who respond to any and all situations involving water rescue, including vehicles in canals, drownings and recovery of evidence. Each member is a Dive Rescue I certified diver, and 5 members are Public Safety Scuba Instructors. Budgeted items for the Dive Team includes various equipment (aqua lung, scuba masks, snorkels, fins, maintenance), training, and renewal certifications for members.

BUDGET LINE # 133
GENERAL FUND - Fire Prevention Materials and Supplies

	NN SDA		BC SDA		North Collier
\$	21,981	\$	5,019	\$	27,000

Anticipated requirements for the Fire Prevention Bureau, includes key boxes, anemometers to test air flow, NFPA reference manuals and basic operational supplies, as well as public education material requirements.

BUDGET LINE # 134
GENERAL FUND - Haz Mat Team

	NN SDA		BC SDA	North Collier
	\$ 17,218		\$ 3,932	\$ 21,150

Misc HazMat materials (IBC totes, transfer hoses, Level A suits w/ gloves, Level B replacement suits, sampling supplies, HazProof boots, decon shower, etc.)	\$		19,050	
Training (FDIC) - HazMat Team	\$		2,100	
		\$	21,150	HazMat

BUDGET LINE # 135
GENERAL FUND - Technical Rescue Team (TRT)

	NN SDA	BC SDA	North Collier
	\$ 48,862	\$ 11,158	\$ 60,020
Misc TRT materials (including PPP, gloves, replacement carabineers, gear bags, swift water rescue ops kit, replacement lumber, anchor straps, controler, strut replacement, NEW DRONE), etc.		\$ 52,020	
Training (FDIC, Drone FAA UAS, technical training) TRT		\$ 8,000	
		\$ 60,020	

BUDGET LINE # 136
GENERAL FUND - Air Rescue Team (SAR)

	NN SDA		BC SDA		North Collier
	\$	21,655	\$	4,945	\$ 26,600

SAR Program Training of 3 new members. Priority 1						
Rescue (outside trainers)				\$		24,000
SAR Team Equipment / PPE Misc.				\$		2,600
				\$		26,600

BUDGET LINE # 137
GENERAL FUND - Boat Team

	NN SDA	BC SDA	North Collier
\$	12,659	\$ 2,891	\$ 15,550

Misc. safety and maint. equipment (flares, soap, Marine VHF radio, swimmer PFD, etc.)	\$	1,550	
US Coast Boat Training Capt Course (fully reimbursable)	\$	<u>14,000</u>	
	\$	15,550	BOAT

**BUDGET LINE # 138
GENERAL FUND - CERT**

	NN SDA	BC SDA	North Collier
\$	8,141	\$ 1,859	\$ 10,000

Since 2001 the District has trained over 3,000 local residents on how to be prepared in the event of various disasters through FEMA's Community Emergency Response Team (CERT) program. We have approximately 300 active members who assist the District during Blue & Gray Sky operations. The in-kind value of annual volunteer hours for CERT members totals between \$20,000 and \$45,000 to the District.

The CERT education program consists of a minimum of 16 hours of training in basic disaster response skills, fire safety, light search and rescue, team organization, and disaster medical operations. Having citizens trained in these basic disaster skills helps us build a disaster resilient community and allows NCFR professionals to focus on more complex tasks. The expenses identified in this budget line are the materials, supplies and equipment required to continue training new members and support existing members.

**BUDGET LINE # 140
GENERAL FUND - Debt Service - Equip/Apparatus Lease Principal**

NN SDA	BC SDA	North Collier
\$ 619,784	\$ 141,528	\$ 761,312

The provision for debt service is to fund capital leases as follows:

\$2,546,268 capital lease payable dated January 15, 2016 for one (1) ladder truck and three (3) pumper trucks payable to a financial institution in ten (10) annual payments of \$295,233 ending December 14, 2025 including interest at 2.822%

\$888,147 capital lease payable beginning May 1, 2018 for a ladder truck payable to a financial institution in five (5) annual payments of \$192,494 ending May 1, 2022 including interest at 2.74%.

\$445,486 capital lease payable beginning June 1, 2019 for mobile radios/accessories to a financial institution in seven (7) annual payments of \$77,900 ending June 1, 2026 including interest at 5.2%.

\$207,812 capital lease payable beginning December 12, 2019 for six (6) staff vehicles to a financial institution in sixty monthly payments of \$3,918 ending 11/12/24 including interest at 5.14%.

\$1,106,574 capital lease payable beginning December 28, 2020 for cardiac monitors to a financial institution in twelve (12) monthly payments of 19,347.34 ending 12/28/25 at an interest of 1.90%.

	<u>Payment</u>		<u>Principal</u>		<u>Interest</u>
Lease (3 Engines, 1 Ladder)					
December '21	\$ 295,233	\$	\$ 256,881	\$	\$ 38,352
Lease (1 Ladder truck) May'22	\$ 192,494	\$	\$ 187,360	\$	\$ 5,134
Lease (mobile radios) June'22	\$ 77,900	\$	\$ 60,099	\$	\$ 17,801
Lease (6 staff vehicles) monthly	\$ 47,019	\$	\$ 40,925	\$	\$ 6,094
Lease (orig Monitors) monthly	\$ 232,169	\$	\$ 216,047	\$	\$ 16,122
	\$ 844,815	\$	\$ 761,312	\$	\$ 83,503

**BUDGET LINE # 141
GENERAL FUND - Debt Service - Interest**

NN SDA	BC SDA	North Collier
\$ 67,980	\$ 15,523	\$ 83,503

See Above

BUDGET LINE # 160
GENERAL FUND - CAPITAL - Station Improvements and Equip

	NN SDA	BC SDA	North Collier
\$	478,829	\$ 109,341	\$ 588,170

Admin 10, Canal Work	\$	6,000	KT
St 10, Roof	\$	30,000	KT
St 10, Paint Exterior	\$	8,000	KT
St 10, Concrete Work	\$	16,800	KT
St 10, Generator Replacement	\$	45,000	KT
St 10, Replace all windows	\$	7,000	KT
St 12, Fire Alarm	\$	20,000	KT
St 40, Hurricane Shutters	\$	12,500	KT
St 40, Exhaust Removal System	\$	30,000	KT
St 42, Roof	\$	60,000	KT
St 42, Exhaust Removal System	\$	25,000	KT
St 42, Concrete	\$	18,250	KT
St 43, A/C Unit #1	\$	7,000	KT
St 43, Hurricane Shutters	\$	15,000	KT
St 45, Carport	\$	-	KT
St 45, Bay Doors	\$	139,000	KT
St 45, Zero Strike Laser Safety System	\$	15,000	KT
St 45, Epoxy Bay Floor Restoration	\$	40,000	KT
St 45, Training Tower Window Coverings	\$	7,000	KT
St 45, Fire Alarm Upgrade	\$	28,000	KT
St 45, Concrete	\$	23,620	KT
St 46, Carport	\$	20,000	KT
Unexpected A/C Replacement	\$	10,000	KT
St 48, Zero Strike Laser Safety System	\$	5,000	KT
	\$	588,170	

BUDGET LINE # 161
GENERAL FUND - CAPITAL - Fire and Rescue Equipment

	NN SDA	BC SDA	North Collier
	\$ 105,833	\$ 24,167	\$ 130,000

Unexpected Capital Replacements	\$	30,000	
E-Draulic Tools For New R48	\$	50,000	
Cap items for new Rescue	\$	50,000	
	\$	130,000	KT

BUDGET LINE # 162
GENERAL FUND - CAPITAL - Protective Gear

	NN SDA		BC SDA		North Collier
	\$	-	\$	-	\$ -

Bunker Gear (various) n/a **

** Capitalization threshold is now \$5,000 - bunker gear will no longer be a capital item (will be included in FF Equipment going forward**

BUDGET LINE # 163
GENERAL FUND - CAPITAL - Medical Equipment

	NN SDA	BC SDA	North Collier
\$	112,346	\$ 25,654	\$ 138,000

Lucas Device	\$	100,000	KT
New Stryker for SQ10	\$	24,000	KT
Oxygen fill station	\$	14,000	KT
Nasco Simulaids Pre-Hospital Full Body Manikin Trainer	\$	-	JA-2
	\$	138,000	

BUDGET LINE # 164
GENERAL FUND - CAPITAL - Communication Equipment

	NN SDA		BC SDA		North Collier
\$	-	\$	-	\$	-

n/a - FY 21/22

\$ -

 \$ -

BUDGET LINE # 166
GENERAL FUND - CAPITAL - Computers

	NN SDA	BC SDA	North Collier
\$	113,974	\$ 26,026	\$ 140,000

This includes capital (>\$5,000) items relating to computers, hardware, and accessories.

Replacment Server	\$	15,000	EB
Miscellaneous Hardware (as required)	\$	10,000	EB
48 EOC retrofit	\$	50,000	EB
Network Equipment due to growth or Damage	\$	15,000	EB
Door Access phase 1	\$	50,000	EB
	\$	140,000	

BUDGET LINE # 167
GENERAL FUND - CAPITAL - Technical Response Team (TRT)

NN SDA		BC SDA		North Collier
\$	-	\$	-	\$ -

n/a - FY 21/22

\$ -
 \$ -

BUDGET LINE # 170
GENERAL FUND - CAPITAL - Vehicle Purchase

	NN SDA	BC SDA	North Collier
\$	59,348	\$ 13,552	\$ 72,900

Enterprise Buyout, 8173	\$	7,500	KT
Enterprise Buyout, 8175	\$	5,000	KT
Enterprise Buyout, 8176	\$	11,000	KT
Enterprise Buyout, 7173	\$	6,500	KT
Enterprise Buyout, 7174	\$	7,000	KT
Enterprise Buyout, 7177	\$	9,400	KT
Enterprise Buyout, 8172	\$	5,500	KT
Enterprise Buyout, 7176	\$	7,000	KT
Enterprise Buyout, 7175	\$	7,000	KT
Enterprise Buyout, 8177	\$	7,000	KT
	\$	72,900	

BUDGET LINE # 171
GENERAL FUND - CAPITAL - Shop Equipment

	NN SDA	BC SDA	North Collier
\$	17,910	\$ 4,090	\$ 22,000

Aerial Trailer Lift \$ 22,000
 \$ 22,000 KT

BUDGET LINE # 172
GENERAL FUND - CAPITAL - Logistics / Warehouse

	NN SDA	BC SDA	North Collier
\$	6,920	\$ 1,580	\$ 8,500

Gear Dryer	\$	8,500	
	\$	<u>-</u>	
	\$	8,500	KT

BUDGET LINE # 173
GENERAL FUND - CAPITAL - HazMat Team

	NN SDA		BC SDA		North Collier
\$	-	\$	-	\$	-

n/a - FY 21/22

\$	-
\$	-

BUDGET LINE # 174
GENERAL FUND - CAPITAL - Fire Apparatus

	NN SDA	BC SDA	North Collier
	\$ 472,178	\$ 107,822	\$ 580,000

New Brush Truck (to replace Brush 48)	\$	60,000	KT-4
New Dive Truck (to replace asset 3991)	\$	220,000	KT-5
(Final payment) New Boat (to replace Boat 41)	\$	300,000	KT-6
	\$	<u>580,000</u>	

BUDGET LINE # 175
GENERAL FUND - CAPITAL - Dive Team

	NN SDA		BC SDA		North Collier
\$	-	\$	-	\$	-

n/a - FY 21/22

N/A \$ _____ -
 \$ _____ -